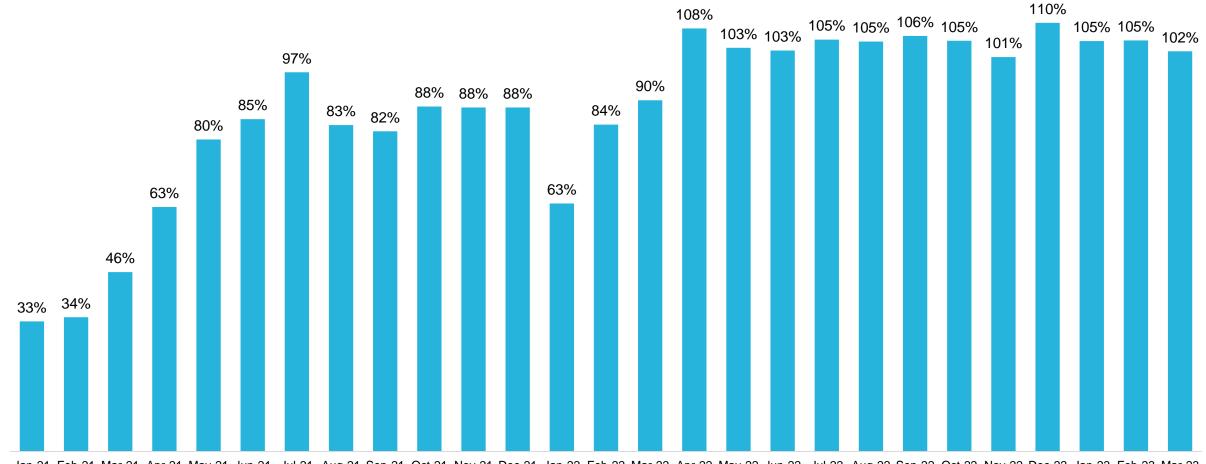


→ STAY-OVER VISITOR ARRIVALS RECOVERY VS 2019

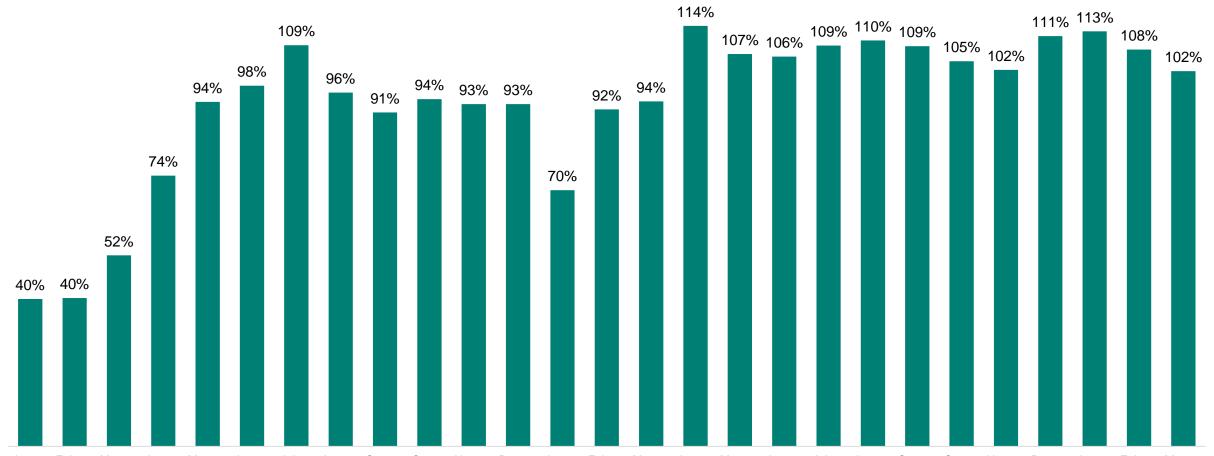
% MONTHLY RECOVERY TOTAL



Jan-21 Feb-21 Mar-21 Apr-21 May-21 Jun-21 Jul-21 Aug-21 Sep-21 Oct-21 Nov-21 Dec-21 Jan-22 Feb-22 Mar-22 Apr-22 Jun-22 Jul-22 Sep-22 Oct-22 Nov-22 Dec-22 Jan-23 Feb-23 Mar-23

+ STAY-OVER VISITOR ARRIVALS RECOVERY VS 2019

% MONTHLY RECOVERY USA



Jan-21 Feb-21 Mar-21 Apr-21 May-21 Jun-21 Jul-21 Aug-21 Sep-21 Oct-21 Nov-21 Dec-21 Jan-22 Feb-22 Mar-22 Apr-22 Jun-22 Jul-22 Aug-22 Sep-22 Oct-22 Nov-22 Dec-22 Jan-23 Feb-23 Mar-23

→ STAY-OVER VISITOR ARRIVALS RECOVERY VS 2019

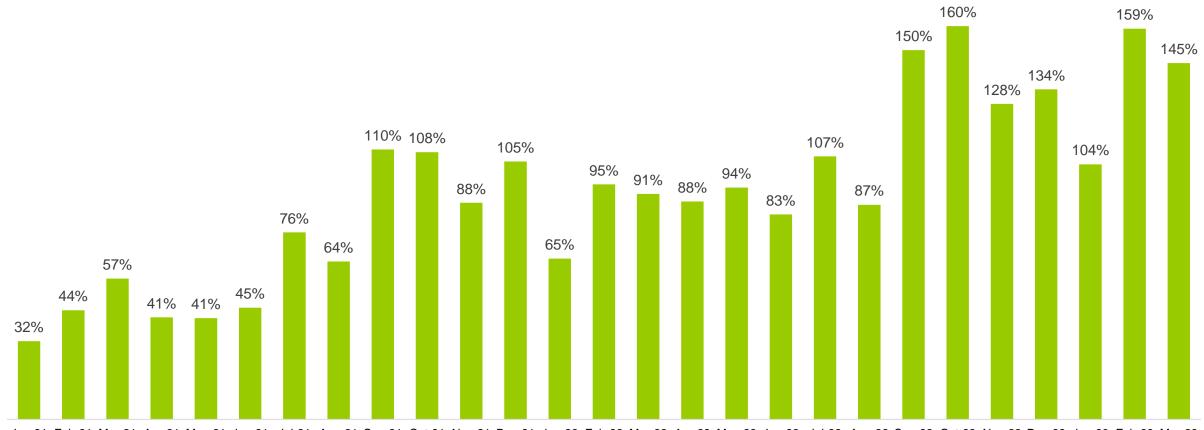
% MONTHLY RECOVERY HOLLAND



Jan-21 Feb-21 Mar-21 Apr-21 May-21 Jun-21 Jul-21 Aug-21 Sep-21 Oct-21 Nov-21 Dec-21 Jan-22 Feb-22 Mar-22 Apr-22 Jun-22 Jul-22 Aug-22 Sep-22 Oct-22 Nov-22 Dec-22 Jan-23 Feb-23 Mar-23

+ STAY-OVER VISITOR ARRIVALS RECOVERY VS 2019

% MONTHLY RECOVERY COLOMBIA



Jan-21 Feb-21 Mar-21 Apr-21 May-21 Jun-21 Jul-21 Aug-21 Sep-21 Oct-21 Nov-21 Dec-21 Jan-22 Feb-22 Mar-22 Apr-22 Jun-22 Jul-22 Aug-22 Sep-22 Oct-22 Nov-22 Dec-22 Jan-23 Feb-23 Mar-23



SNAPSHOT YTD MAR 2023/2022



HOW MANY ARRIVALS?

306,305

31.1%



HOW LONG DID THEY STAY?

2,337,016

27.8%



WHAT DID THEY SPEND?**
Central Bank Aruba (2022)

Awg. 4,410.6 min

38% 2021: 3,187.1 **Tourism Credits: In the new presentation of the Balance of Payments, the Central Bank of Aruba reclassified maintenance fee arising from Timeshare arrangement from "Other Services" to "Travel Services" (Tourism). With this reclassification it should be noted that the term Tourism Receipts has changed to Tourism Credits in the new presentation of Balance of Payments. This reclassification resulted in an upward adjustment of the previously used term Tourism Receipts.

WHERE DID THEY STAY?

HIGH RISE



659,423

NIGHTS

46.6%

LOW RISE



170,051

NIGHTS

12.8%

TIMESHARE



708,452

NIGHTS

13.5%

OTHERS



799,090

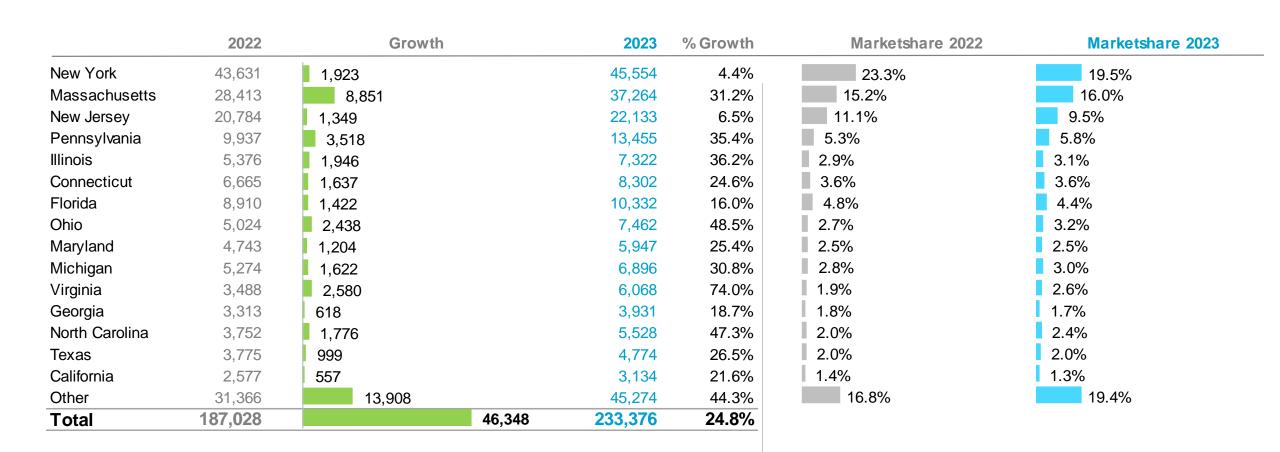
NIGHTS

32.3%

31.1% GROWTH

	2022		Growth	2023	% Growth
USA	187,028		46,348	233,376	24.8%
Canada	9,200		13,885	23,085	150.9%
NA	196,228		60,23	256,461	30.7%
Venezuela	275		82	357	29.8%
Colombia	5,561		3,362	8,923	60.5%
Brazil	1,491		1,052	2,543	70.6%
Argentina	2,321		2,021	4,342	87.1%
Chile	1,107		1,001	2,108	90.4%
Ecuador	592		598	1,190	101.0%
Peru	601		495	1,096	82.4%
Paraguay	454	-180		274	-39.6%
Uruguay	318		36	354	11.3%
Mexico	224		284	508	126.8%
Others	1,222		1,002	2,224	82.0%
SA	14,166		9,753	23,919	68.8%
Netherlands	12,703	-2,569		10,134	-20.2%
UK	665		352	1,017	52.9%
Germany	1,009		787	1,796	78.0%
Italy	764		99	863	13.0%
Sweden	272		1,183	1,455	434.9%
Belgium	405		69	474	17.0%
Austria	148		40	188	27.0%
Switzerland	356		102	458	28.7%
Others	2,087		758	2,845	36.3%
Europe	18,409		821	19,230	4.5%
ROW	4,863		1,832	6,695	37.7%
Total	233,666		72,	306,305	31.1%
W/O Ven.	233,391		72.5	305,948	31.1%

Marketshare 202	2	Markets	hare 2023
	80.0%		76.2%
3.9%		7.5%	
	84.0%		83.7%
0.1%		0.1%	
2.4%		2.9%	
0.6%		0.8%	
1.0%		1.4%	
0.5%		0.7%	
0.3%		0.4%	
0.3%		0.4%	
0.2%		0.1%	
0.1%		0.1%	
0.1%		0.2%	
0.5%		0.7%	
6.1%		7.8%	
5.4%		3.3%	
0.3%		0.3%	
0.4%		0.6%	
0.3%		0.3%	
0.1%		0.5%	
0.2%		0.2%	
0.1%		0.1%	
0.2%		0.1%	
0.9%		0.9%	
7.9%		6.3%	
2.1%		2.2%	



2,337,016

S

27.8% GROWTH

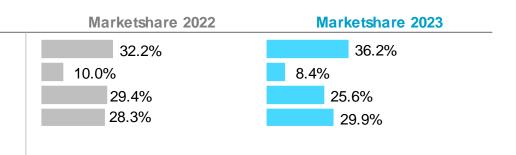
	2022		Growth	2023	% Growth	ALOS 2022	ALOS 2023
USA	1,358,810		321,991	1,680,801	23.7%	7.3	7.2
Canada	110,865		127,446	238,311	115.0%	12.1	10.3
NA	1,469,675		449	9,437 1,919,112	30.6%	7.5	7.5
Venezuela	3,867	-451		3,416	-11.7%	14.1	9.6
Colombia	41,116		18,512	59,628	45.0%	7.4	6.7
Brazil	9,562		5,993	15,555	62.7%	6.4	6.1
Argentina	22,689		16,819	39,508	74.1%	9.8	9.1
Chile	9,206		7,300	16,506	79.3%	8.3	7.8
Ecuador	3,673		2,943	6,616	80.1%	6.2	5.6
Peru	4,722		3,258	7,980	69.0%	7.9	7.3
Paraguay	3,238	-1,298		1,940	-40.1%	7.1	7.1
Uruguay	2,565		193	2,758	7.5%	8.1	7.8
Mexico	1,745		1,293	3,038	74.1%	7.8	6.0
Others	9,294		5,383	14,677	57.9%	7.6	6.6
SA	111,677		59,945	171,622	53.7%	7.9	7.2
Netherlands	152,322	-30,261		122,061	-19.9%	12.0	12.0
UK	6,889		1,720	8,609	25.0%	10.4	8.5
Germany	12,048		1,197	13,245	9.9%	11.9	7.4
Italy	7,765		139	7,904	1.8%	10.2	9.2
Sweden	3,579		14,324	17,903	400.2%	13.2	12.3
Belgium	5,091		831	5,922	16.3%	12.6	12.5
Austria	1,779		235	2,014	13.2%	12.0	10.7
Switzerland	4,002		323	4,325	8.1%	11.2	9.4
Others	24,615		4,088	28,703	16.6%	11.8	10.1
Europe	218,090	-7,404		210,686	-3.4%	11.8	11.0
ROW	28,699		6,897	35,596	24.0%	5.9	5.3
Total	1,828,141		5	2,337,016	27.8%	7.8	7.6



31.1% GROWTH

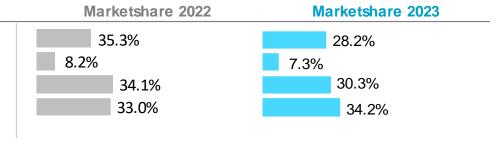
ARRIVALS BY ACCOMMODATION

	2022	Growth	2023	% Growth
High Rise	75,275	35,594	110,869	47.3%
Low Rise	23,464	2,214	25,678	9.4%
Timeshare	68,711	9,587	78,298	14.0%
Others	66,216	25,244	91,460	38.1%
Total	233,666	72,639	306,305	31.1%



NIGHTS BY ACCOMMODATION

	2022	Growth	2023	% Growth
High Rise	449,665	209,758	659,423	46.6%
Low Rise	150,693	19,358	170,051	12.8%
Timeshare	623,954	84,498	708,452	13.5%
Others	603,829	195,261	799,090	32.3%
Total	1,828,141	508,	875 2,337,016	27.8%



31.1% GROWTH

MARKET SHARE OF THE MARKET BY ACCOMMODATION CATEGORY

	HI	IGH RISE		L	OW RISE		TIM	E SHARE		OTHERS		
_	2022	2023	%Growth	2022	2023	%Growth	2022	2023	%Growth	2022	2023	% Growth
USA	86.8%	84.1%	-2.7%	80.3%	78.5%	-1.8%	92.6%	91.1%	-1.5%	59.2%	53.2%	-6.1%
Venezuela	0.0%	0.1%	0.0%	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.3%	0.3%	-0.1%
Netherlands	1.8%	0.8%	-1.0%	7.9%	2.9%	-5.0%	1.0%	0.4%	-0.6%	13.2%	8.9%	-4.3%
Canada	3.7%	7.1%	3.3%	2.5%	6.1%	3.6%	2.8%	4.8%	2.0%	5.9%	10.9%	5.0%
Brazil	0.7%	0.8%	0.1%	1.5%	0.9%	-0.6%	0.3%	0.3%	0.0%	0.6%	1.3%	0.7%
Colombia	1.4%	1.1%	-0.3%	1.7%	1.7%	0.0%	0.8%	0.8%	0.1%	5.4%	7.3%	1.9%
Argentina	1.6%	2.1%	0.5%	0.6%	0.9%	0.3%	0.6%	0.7%	0.1%	0.9%	1.4%	0.5%
Chile	0.8%	0.8%	0.0%	0.4%	0.7%	0.3%	0.2%	0.3%	0.1%	0.4%	0.9%	0.5%
Peru	0.4%	0.4%	0.0%	0.1%	0.3%	0.2%	0.1%	0.1%	0.0%	0.4%	0.6%	0.2%
UK	0.1%	0.3%	0.1%	0.3%	0.5%	0.2%	0.1%	0.1%	0.0%	0.6%	0.5%	-0.1%
Italy	0.2%	0.1%	-0.1%	0.5%	0.5%	0.0%	0.1%	0.1%	0.0%	0.6%	0.6%	0.1%
Total mainmkt	97.7%	97.7%	0.0%	96.0%	93.0%	-3.0%	98.6%	98.7%	0.1%	87.5%	85.7%	-1.7%

ACCOMMODATIONS MAIN MARKETS YTD MARCH 2023/2022

306,305 ARRIVALS

31.1% **GROWTH**

VISITOR ARRIVALS AT THE ACCOMMODATION TYPE FOR THE MARKET

	H	IIGH RISE		L	OW RISE		TIM	IE SHARE		OTHERS		
-	2022	2023	Growth	2022	2023	Growth	2022	2023	Growth	2022	2023	Growth
USA	65,346	93,235	27,889	18,850	20,169	1,319	63,604	71,336	7,732	39,228	48,636	9,408
Venezuela	27	71	44	17	11	-6	16	32	16	215	243	28
Netherlands	1,380	941	-439	1,863	756	-1,107	710	309	-401	8,750	8,128	-622
Canada	2,821	7,835	5,014	590	1,571	981	1,896	3,738	1,842	3,893	9,941	6,048
Brazil	544	929	385	354	230	-124	224	239	15	369	1,145	776
Colombia	1,063	1,187	124	392	429	37	519	642	123	3,587	6,665	3,078
Argentina	1,194	2,325	1,131	144	223	79	405	559	154	578	1,235	657
Chile	619	930	311	86	169	83	140	230	90	262	779	517
Peru	270	413	143	23	67	44	55	49	-6	253	567	314
UK	100	307	207	73	130	57	90	77	-13	402	503	101
Italy	188	114	-74	125	127	2	82	56	-26	369	566	197
Total mainmkt	73,552	108,287	34,735	22,517	23,882	1,365	67,741	77,267	9,526	57,906	78,408	20,502

31.1% GROWTH

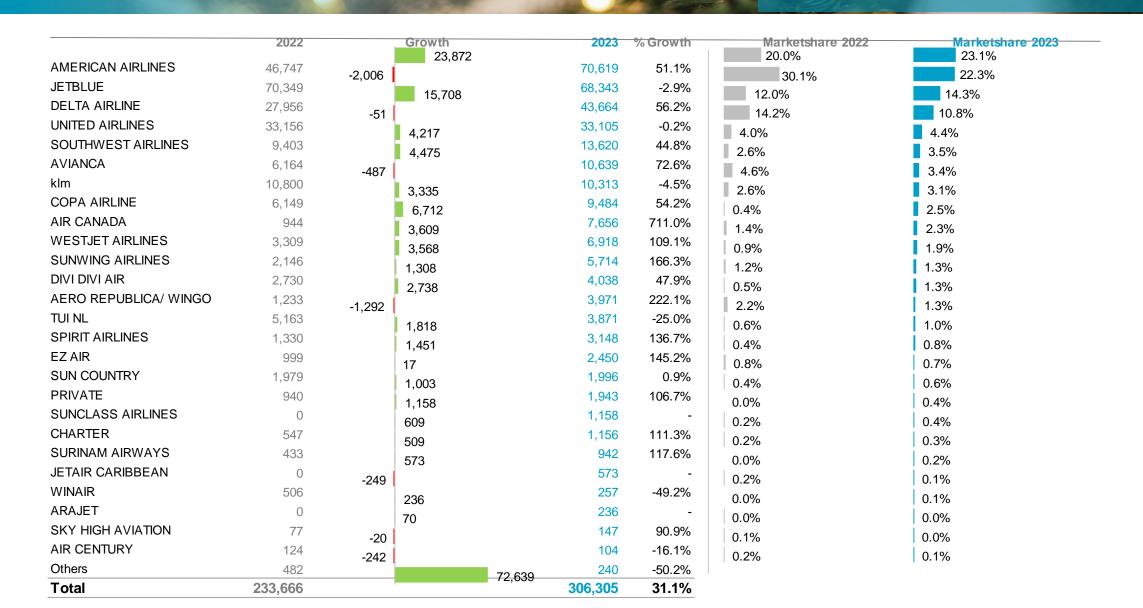
	2022	Growth		2023	% Growth
0 - 11	15,559	3,704		19,263	23.8%
12-19	14,902	2,676	2,676		18.0%
20 - 29	31,720	496		32,216	1.6%
30 - 39	39,625	4,643		44,268	11.7%
40 - 49	36,129	10,566		46,695	29.2%
50 - 59	44,921	16,574		61,495	36.9%
60 - 69	34,421	20,765		55,186	60.3%
70 +	16,382	13,188		29,570	80.5%
Not Stated	7	27		34	385.7%
Total	233,666		72,639	306,305	31.1%

306,305 VISITORS

31.1% GROWTH

	2022	Growth		2023	% Growth	Marketshare 2022	Marketshare 2023
Gen A	12,409	19,149		15,407	24.2%	5.0%	5.4%
Gen Z	34,668	35,138		38,624	11.4%	16.9%	15.6%
Millennials	62,370	57,299		69,315	11.1%	29.3%	26.6%
Gen X	60,193	79,566		79,052	31.3%	26.4%	26.5%
Baby Boomers	58,563	92,843		93,404	59.5%	20.7%	23.6%
Silent Generations	5,456	10,421		10,469	91.9%	1.8%	2.2%
Age not specified	7	26		34	385.7%	0.0%	0.0%
Total	233,666		294,442	306,305	31.1%		

306,305 VISITORS 31.1% GROWTH



MARCH RESULT 2023

NORTH AMERICA



92,709

SOUTH AMERICA



7,868 7.2% EUROPE



6,177 5.7% **OTHERS**



2,541 2.3%

TOTAL ARRIVALS

109,295

109,295 ARRIVALS

14.0% GROWTH

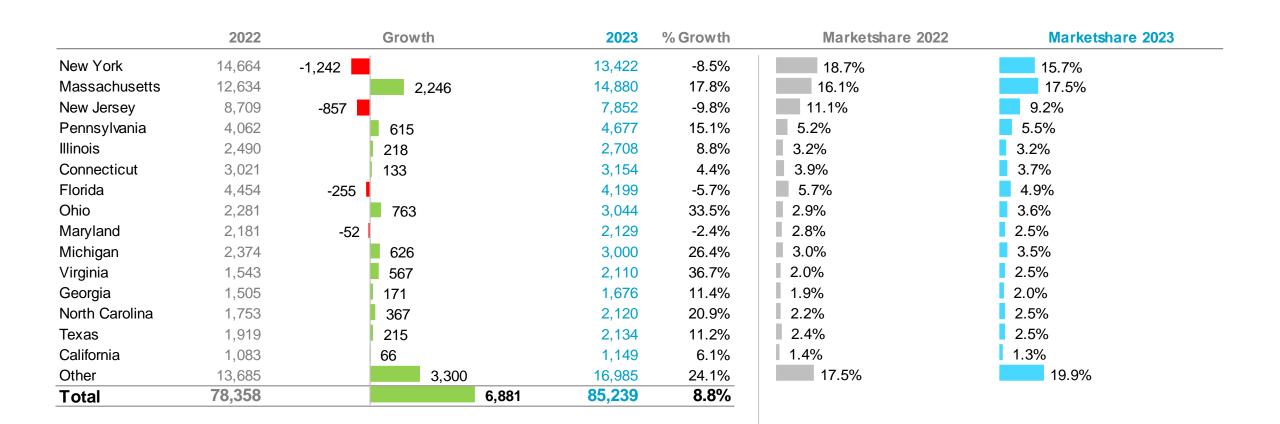
78.0%

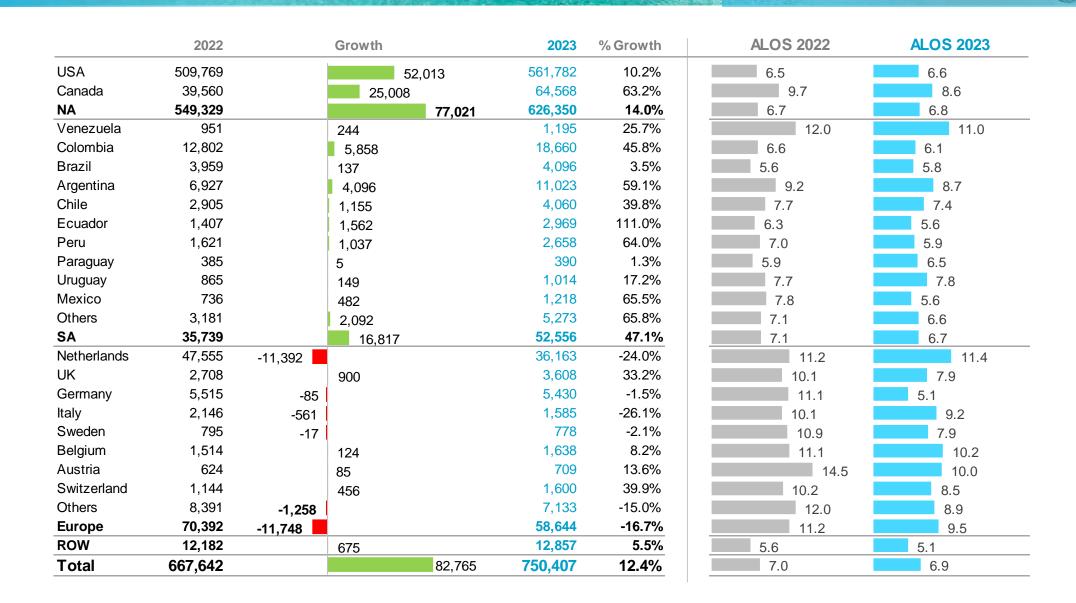
84.8%

	2022		Growth	2023	% Growth	Marketshare	2022	Marketsha	are 2023
USA	78,358		6,881	85,239	8.8%		81.7%		7
Canada	4,078		3,392	7,470	83.2%	4.3%		6.8%	
NA	82,436		10,273	92,709	12.5%		85.9%		8
Venezuela	79		30	109	38.0%	0.1%		0.1%	
Colombia	1,932		1,123	3,055	58.1%	2.0%		2.8%	
Brazil	707	-5		702	-0.7%	0.7%		0.6%	
Argentina	751		510	1,261	67.9%	0.8%	- 1	1.2%	
Chile	378		172	550	45.5%	0.4%		0.5%	
Ecuador	225		306	531	136.0%	0.2%		0.5%	
Peru	233		214	447	91.8%	0.2%		0.4%	
Paraguay	65	-5		60	-7.7%	0.1%		0.1%	
Uruguay	113		17	130	15.0%	0.1%		0.1%	
Mexico	94		124	218	131.9%	0.1%		0.2%	
Others	450		355	805	78.9%	0.5%		0.7%	
SA	5,027		2,841	7,868	56.5%	5.2%		7.2%	
Netherlands	4,229	-1,061		3,168	-25.1%	4.4%		2.9%	
UK	267		192	459	71.9%	0.3%		0.4%	
Germany	499		562	1,061	112.6%	0.5%		1.0%	
Italy	213	-40		173	-18.8%	0.2%		0.2%	
Sweden	73		25	98	34.2%	0.1%		0.1%	
Belgium	136		25	161	18.4%	0.1%		0.1%	
Austria	43		28	71	65.1%	0.0%		0.1%	
Switzerland	112		76	188	67.9%	0.1%		0.2%	
Others	697		101	798	14.5%	0.7%		0.7%	
Europe	6,269	-92		6,177	-1.5%	6.5%		5.7%	
ROW	2,180		361	2,541	16.6%	2.3%		2.3%	
Total	95,912		13,38	33 109,295	14.0%				
W/O Ven.	95,833		•	13,353 109,186	13.9%				

85,239
ARRIVALS

8.8%GROWTH



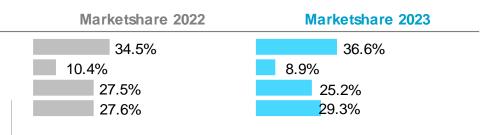


109,295
ARRIVALS

14.0% GROWTH

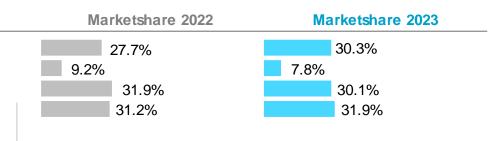
ARRIVALS BY ACCOMMODATION

	2022	Growth	2023	% Growth
High Rise	33,081	6,958	40,039	21.0%
Low Rise	10,015	-306	9,709	-3.1%
Timeshare	26,343	1,229	27,572	4.7%
Others	26,473	5,502	31,975	20.8%
Total	95,912	1:	3,383 109,295	14.0%



NIGHTS BY ACCOMMODATION

	2022		Growth	2023	% Growth
High Rise	184,744		42,396	227,140	22.9%
Low Rise	61,318	-3,088	·	58,230	-5.0%
Timeshare	212,954		13,044	225,998	6.1%
Others	208,626		30,413	239,039	14.6%
Total	667,642		<mark>8</mark> 2,765	750,407	12.4%

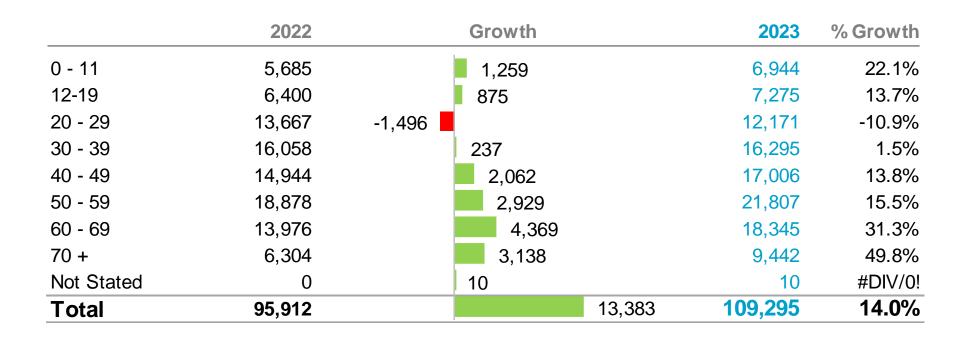


MARKET SHARE OF THE MARKET BY ACCOMMODATION CATEGORY

H	IGH RISE		L	OW RISE		TIM	E SHARE		OTHERS		
2022	2023	%Growth	2022	2023	%Growth	2022	2023	%Growth	2022	2023	% Growth
88.6%	86.2%	-2.3%	82.4%	82.7%	0.3%	92.4%	91.4%	-1.0%	62.2%	54.7%	-7.6%
0.0%	0.0%	0.0%	0.1%	0.0%	-0.1%	0.0%	0.1%	0.0%	0.2%	0.3%	0.0%
1.2%	0.7%	-0.5%	6.0%	2.7%	-3.3%	0.9%	0.3%	-0.7%	11.3%	8.0%	-3.3%
4.3%	5.9%	1.6%	3.0%	5.7%	2.6%	3.3%	5.2%	1.9%	5.6%	9.8%	4.2%
0.5%	0.6%	0.0%	2.7%	0.7%	-2.0%	0.5%	0.2%	-0.3%	0.5%	1.1%	0.6%
1.3%	1.0%	-0.2%	1.2%	1.4%	0.2%	0.7%	0.9%	0.2%	4.6%	7.1%	2.5%
1.2%	1.5%	0.3%	0.4%	0.6%	0.2%	0.3%	0.5%	0.2%	0.8%	1.4%	0.6%
0.6%	0.5%	0.0%	0.2%	0.6%	0.3%	0.2%	0.2%	0.0%	0.4%	0.7%	0.3%
0.4%	0.4%	0.1%	0.1%	0.2%	0.1%	0.1%	0.1%	0.0%	0.3%	0.7%	0.4%
0.2%	0.4%	0.2%	0.2%	0.8%	0.6%	0.2%	0.1%	0.0%	0.6%	0.6%	0.1%
0.1%	0.0%	-0.1%	0.4%	0.3%	0.0%	0.1%	0.1%	0.0%	0.4%	0.4%	-0.1%
98.3%	97.4%	-1.0%	96.8%	95.7%	-1.1%	98.6%	98.9%	0.3%	87.0%	84.7%	-2.3%
	2022 88.6% 0.0% 1.2% 4.3% 0.5% 1.3% 1.2% 0.6% 0.4% 0.2% 0.1%	88.6% 86.2% 0.0% 0.0% 1.2% 0.7% 4.3% 5.9% 0.5% 0.6% 1.3% 1.0% 1.2% 1.5% 0.6% 0.5% 0.4% 0.4% 0.2% 0.4% 0.1% 0.0%	2022 2023 %Growth 88.6% 86.2% -2.3% 0.0% 0.0% 0.0% 1.2% 0.7% -0.5% 4.3% 5.9% 1.6% 0.5% 0.6% 0.0% 1.3% 1.0% -0.2% 1.2% 1.5% 0.3% 0.6% 0.5% 0.0% 0.4% 0.1% 0.2% 0.1% 0.0% -0.1%	2022 2023 %Growth 2022 88.6% 86.2% -2.3% 82.4% 0.0% 0.0% 0.1% 1.2% 0.7% -0.5% 6.0% 4.3% 5.9% 1.6% 3.0% 0.5% 0.6% 0.0% 2.7% 1.3% 1.0% -0.2% 1.2% 1.2% 1.5% 0.3% 0.4% 0.6% 0.5% 0.0% 0.2% 0.4% 0.1% 0.1% 0.1% 0.2% 0.4% 0.2% 0.2% 0.1% 0.0% -0.1% 0.4%	2022 2023 %Growth 2022 2023 88.6% 86.2% -2.3% 82.4% 82.7% 0.0% 0.0% 0.1% 0.0% 1.2% 0.7% -0.5% 6.0% 2.7% 4.3% 5.9% 1.6% 3.0% 5.7% 0.5% 0.6% 0.0% 2.7% 0.7% 1.3% 1.0% -0.2% 1.2% 1.4% 1.2% 1.5% 0.3% 0.4% 0.6% 0.6% 0.5% 0.0% 0.2% 0.6% 0.4% 0.4% 0.1% 0.1% 0.2% 0.2% 0.4% 0.2% 0.2% 0.8% 0.1% 0.0% -0.1% 0.4% 0.3%	2022 2023 %Growth 2022 2023 %Growth 88.6% 86.2% -2.3% 82.4% 82.7% 0.3% 0.0% 0.0% 0.1% 0.0% -0.1% 1.2% 0.7% -0.5% 6.0% 2.7% -3.3% 4.3% 5.9% 1.6% 3.0% 5.7% 2.6% 0.5% 0.6% 0.0% 2.7% 0.7% -2.0% 1.3% 1.0% -0.2% 1.2% 1.4% 0.2% 1.2% 1.5% 0.3% 0.4% 0.6% 0.2% 0.6% 0.5% 0.0% 0.2% 0.6% 0.3% 0.4% 0.4% 0.1% 0.1% 0.2% 0.1% 0.2% 0.4% 0.2% 0.8% 0.6% 0.1% 0.0% -0.1% 0.4% 0.3% 0.0%	2022 2023 %Growth 2022 2023 %Growth 2022 88.6% 86.2% -2.3% 82.4% 82.7% 0.3% 92.4% 0.0% 0.0% 0.1% 0.0% -0.1% 0.0% 1.2% 0.7% -0.5% 6.0% 2.7% -3.3% 0.9% 4.3% 5.9% 1.6% 3.0% 5.7% 2.6% 3.3% 0.5% 0.6% 0.0% 2.7% 0.7% -2.0% 0.5% 1.3% 1.0% -0.2% 1.2% 1.4% 0.2% 0.7% 1.2% 1.5% 0.3% 0.4% 0.6% 0.2% 0.3% 0.6% 0.5% 0.0% 0.2% 0.6% 0.3% 0.2% 0.4% 0.4% 0.1% 0.1% 0.2% 0.1% 0.1% 0.2% 0.4% 0.2% 0.8% 0.6% 0.2% 0.1% 0.0% -0.1% 0.4% 0.3% 0.0% 0.1%	2022 2023 %Growth 2022 2023 %Growth 2022 2023 88.6% 86.2% -2.3% 82.4% 82.7% 0.3% 92.4% 91.4% 0.0% 0.0% 0.1% 0.0% -0.1% 0.0% 0.1% 1.2% 0.7% -0.5% 6.0% 2.7% -3.3% 0.9% 0.3% 4.3% 5.9% 1.6% 3.0% 5.7% 2.6% 3.3% 5.2% 0.5% 0.6% 0.0% 2.7% 0.7% -2.0% 0.5% 0.2% 1.3% 1.0% -0.2% 1.2% 1.4% 0.2% 0.7% 0.9% 1.2% 1.5% 0.3% 0.4% 0.6% 0.2% 0.3% 0.5% 0.6% 0.5% 0.0% 0.2% 0.6% 0.3% 0.2% 0.2% 0.4% 0.4% 0.1% 0.1% 0.1% 0.1% 0.1% 0.1% 0.2% 0.4% 0.8% 0.6%	2022 2023 %Growth 2022 2023 %Growth 88.6% 86.2% -2.3% 82.4% 82.7% 0.3% 92.4% 91.4% -1.0% 0.0% 0.0% 0.1% 0.0% -0.1% 0.0% 0.1% 0.0% 1.2% 0.7% -0.5% 6.0% 2.7% -3.3% 0.9% 0.3% -0.7% 4.3% 5.9% 1.6% 3.0% 5.7% 2.6% 3.3% 5.2% 1.9% 0.5% 0.6% 0.0% 2.7% -0.2% 0.5% 0.2% -0.3% 1.3% 1.0% -0.2% 1.2% 1.4% 0.2% 0.7% 0.9% 0.2% 1.2% 1.5% 0.3% 0.4% 0.6% 0.2% 0.3% 0.5% 0.2% 0.6% 0.5% 0.0% 0.2% 0.6% 0.2% 0.2% 0.0% 0.4% 0.4% 0.1% 0.1% 0.1% 0.1% 0.1% 0.0% <tr< td=""><td>2022 2023 %Growth 2022 2023 %Growth 2022 2023 %Growth 2022 88.6% 86.2% -2.3% 82.4% 82.7% 0.3% 92.4% 91.4% -1.0% 62.2% 0.0% 0.0% 0.0% 0.1% 0.0% -0.1% 0.0% 0.1% 0.0% 0.2% 1.2% 0.7% -0.5% 6.0% 2.7% -3.3% 0.9% 0.3% -0.7% 11.3% 4.3% 5.9% 1.6% 3.0% 5.7% 2.6% 3.3% 5.2% 1.9% 5.6% 0.5% 0.6% 0.0% 2.7% 0.7% -2.0% 0.5% 0.2% -0.3% 0.5% 1.3% 1.0% -0.2% 1.2% 1.4% 0.2% 0.7% 0.9% 0.2% 4.6% 1.2% 1.5% 0.3% 0.4% 0.6% 0.2% 0.3% 0.5% 0.2% 0.8% 0.6% 0.5% 0.0% 0.2% <</td><td>2022 2023 %Growth 2022 2023 %Growth 2022 2023 %Growth 2022 2023 88.6% 86.2% -2.3% 82.4% 82.7% 0.3% 92.4% 91.4% -1.0% 62.2% 54.7% 0.0% 0.0% 0.0% 0.1% 0.0% -0.1% 0.0% 0.1% 0.0% 0.2% 0.3% 1.2% 0.7% -0.5% 6.0% 2.7% -3.3% 0.9% 0.3% -0.7% 11.3% 8.0% 4.3% 5.9% 1.6% 3.0% 5.7% 2.6% 3.3% 5.2% 1.9% 5.6% 9.8% 0.5% 0.6% 0.0% 2.7% 0.7% -2.0% 0.5% 0.2% -0.3% 0.5% 1.1% 1.3% 1.0% -0.2% 1.2% 1.4% 0.2% 0.7% 0.9% 0.2% 4.6% 7.1% 1.2% 1.5% 0.3% 0.4% 0.6% 0.2% 0.3% 0.5%</td></tr<>	2022 2023 %Growth 2022 2023 %Growth 2022 2023 %Growth 2022 88.6% 86.2% -2.3% 82.4% 82.7% 0.3% 92.4% 91.4% -1.0% 62.2% 0.0% 0.0% 0.0% 0.1% 0.0% -0.1% 0.0% 0.1% 0.0% 0.2% 1.2% 0.7% -0.5% 6.0% 2.7% -3.3% 0.9% 0.3% -0.7% 11.3% 4.3% 5.9% 1.6% 3.0% 5.7% 2.6% 3.3% 5.2% 1.9% 5.6% 0.5% 0.6% 0.0% 2.7% 0.7% -2.0% 0.5% 0.2% -0.3% 0.5% 1.3% 1.0% -0.2% 1.2% 1.4% 0.2% 0.7% 0.9% 0.2% 4.6% 1.2% 1.5% 0.3% 0.4% 0.6% 0.2% 0.3% 0.5% 0.2% 0.8% 0.6% 0.5% 0.0% 0.2% <	2022 2023 %Growth 2022 2023 %Growth 2022 2023 %Growth 2022 2023 88.6% 86.2% -2.3% 82.4% 82.7% 0.3% 92.4% 91.4% -1.0% 62.2% 54.7% 0.0% 0.0% 0.0% 0.1% 0.0% -0.1% 0.0% 0.1% 0.0% 0.2% 0.3% 1.2% 0.7% -0.5% 6.0% 2.7% -3.3% 0.9% 0.3% -0.7% 11.3% 8.0% 4.3% 5.9% 1.6% 3.0% 5.7% 2.6% 3.3% 5.2% 1.9% 5.6% 9.8% 0.5% 0.6% 0.0% 2.7% 0.7% -2.0% 0.5% 0.2% -0.3% 0.5% 1.1% 1.3% 1.0% -0.2% 1.2% 1.4% 0.2% 0.7% 0.9% 0.2% 4.6% 7.1% 1.2% 1.5% 0.3% 0.4% 0.6% 0.2% 0.3% 0.5%

VISITOR ARRIVALS AT THE ACCOMMODATION TYPE FOR THE MARKET

	Н	IGH RISE		L	OW RISE		TIM	E SHARE		OTHERS		
<u>-</u>	2022	2023	Growth	2022	2023	Growth	2022	2023	Growth	2022	2023	Growth
USA	29,296	34,532	5,236	8,256	8,034	-222	24,329	25,194	865	16,477	17,479	1,002
Venezuela	6	13	7	9	1	-8	4	15	11	60	80	20
Netherlands	394	283	-111	599	259	-340	246	78	-168	2,990	2,548	-442
Canada	1,419	2,361	942	303	550	247	869	1,424	555	1,487	3,135	1,648
Brazil	174	225	51	271	70	-201	140	61	-79	122	346	224
Colombia	417	405	-12	121	140	19	188	245	57	1,206	2,265	1,059
Argentina	413	610	197	44	58	14	77	139	62	217	454	237
Chile	190	213	23	25	58	33	45	56	11	118	223	105
Peru	119	177	58	11	19	8	20	19	-1	83	232	149
UK	55	151	96	19	75	56	40	29	-11	153	204	51
Italy	43	11	-32	37	32	-5	17	16	-1	116	114	-2
Total mainmkt	32,526	38,981	6,455	9,695	9,296	-399	25,975	27,276	1,301	23,029	27,080	4,051



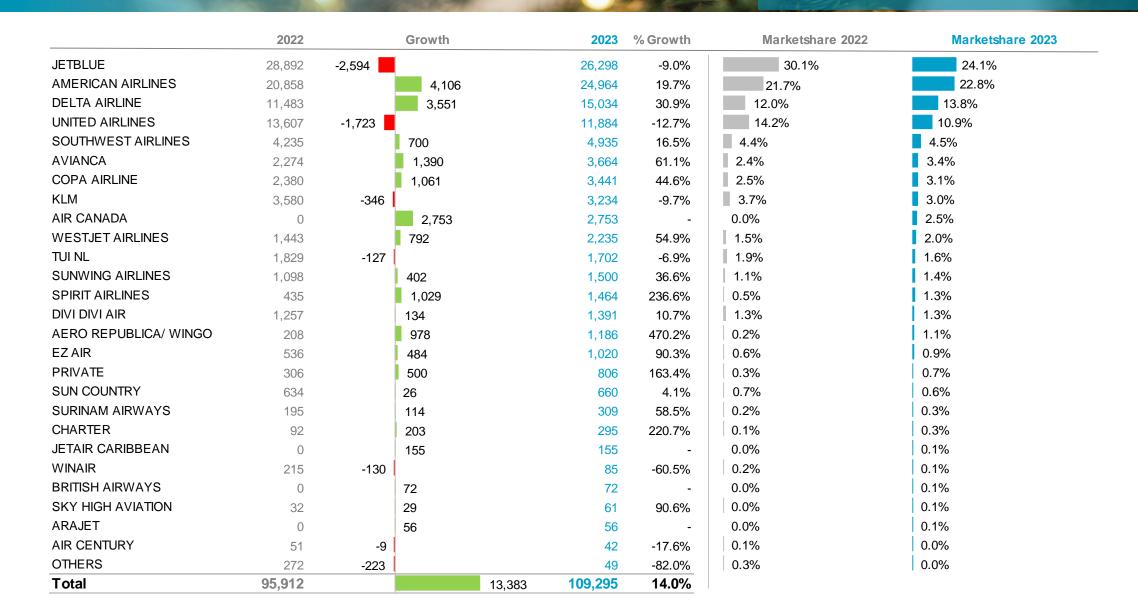
109,295
ARRIVALS

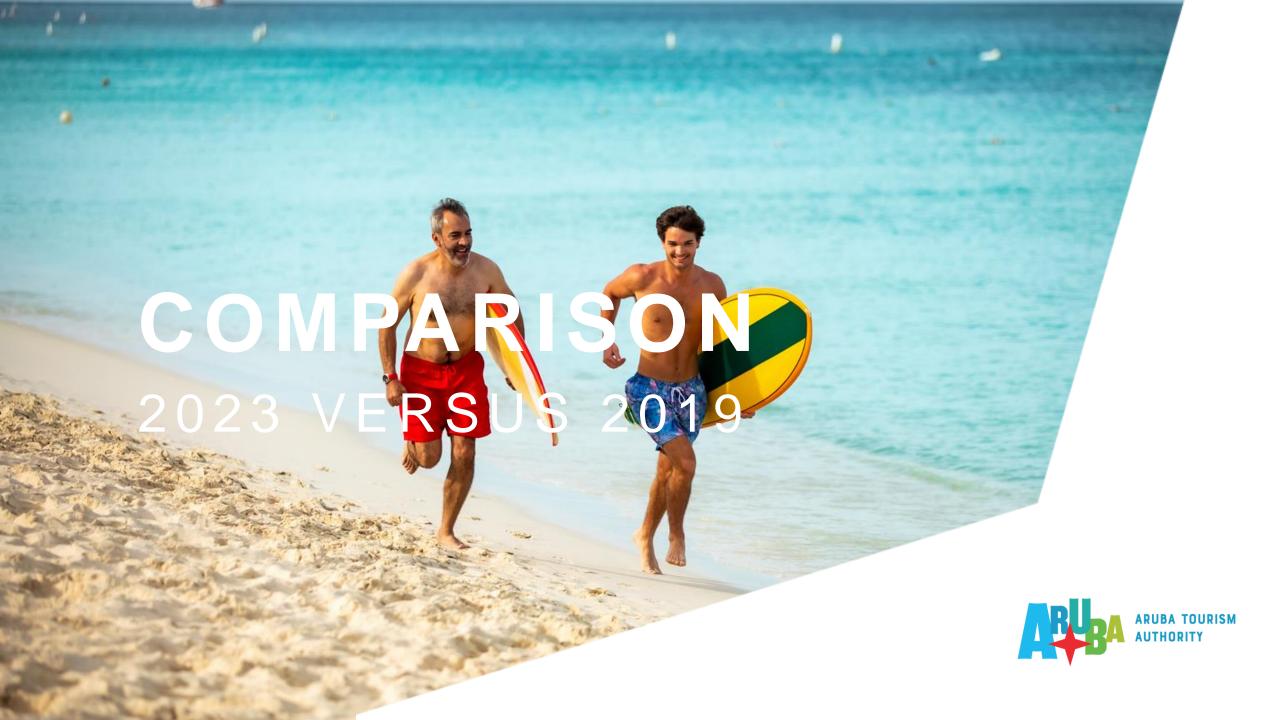
14.0% GROWTH

	2022	Growth		2023	% Growth	Marketshare 2022	Marketshare 2023
Gen A	4,496	1,444		5,457	21.4%	6.3%	6.5%
Gen Z	15,090	4,261		15,468	2.5%	19.1%	19.3%
Millennials	25,343	2,722		25,305	-0.1%	26.6%	24.1%
Gen X	25,272	5,604		28,871	14.2%	25.4%	25.7%
Baby Boomers	23,668	5,809		30,866	30.4%	20.5%	21.9%
Silent Generations	2,043	1,045		3,318	62.4%	2.0%	2.6%
Age not specified	0	9		10	#DIV/0!	0.0%	0.0%
Total	95,912		20,894	109,295	14.0%		

109,295
ARRIVALS

14.0% GROWTH





SNAPSHOT YTD MAR 2023/2019



HOW MANY ARRIVALS?

306,305

4.1%



HOW LONG
DID THEY STAY?

2,337,016

3.9%



WHAT DID THEY SPEND?**
Central Bank Aruba (2022)

Awg. 4,410.6 min

118% 2019: 3,741.5 **Tourism Credits: In the new presentation of the Balance of Payments, the Central Bank of Aruba reclassified maintenance fee arising from Timeshare arrangement from "Other Services" to "Travel Services" (Tourism). With this reclassification it should be noted that the term Tourism Receipts has changed to Tourism Credits in the new presentation of Balance of Payments. This reclassification resulted in an upward adjustment of the previously used term Tourism Receipts.

WHERE DID THEY STAY?

HIGH RISE



659,423

NIGHTS

-10.4%

LOW RISE



170,051

NIGHTS

-1.8%

TIMESHARE



708,452

NIGHTS

8.0%

OTHERS



799,090

NIGHTS

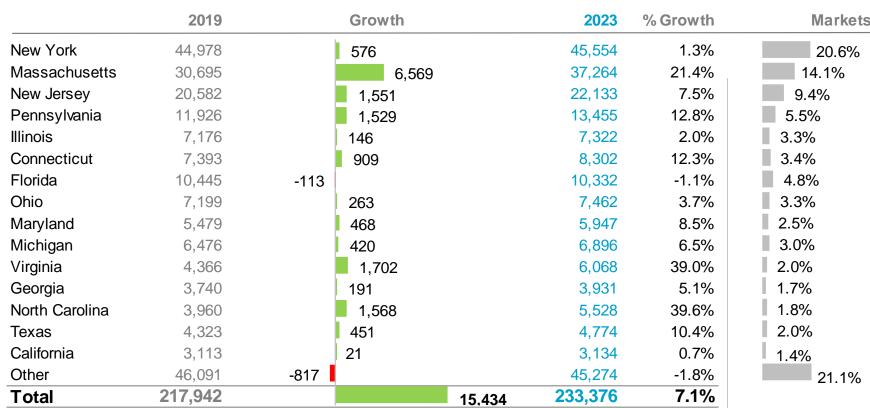
16.8%

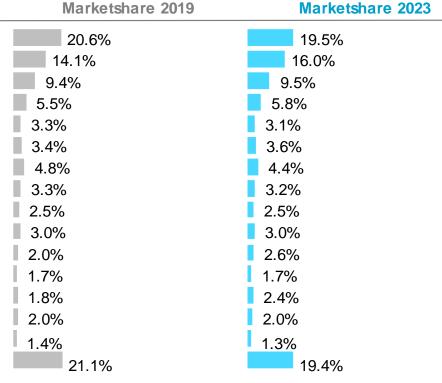
4.1% GROWTH

76.2%

83.7%

	2019		Growth		2023	% Growth	Marketsha	are 2019	Markets	hare 2023
USA	217,942			15,434	233,376	7.1%		74.1%		76.
Canada	19,680		3,405	,	23,085	17.3%	6.7%		7.5%	
NA	237,622			18,839	256,461	7.9%		80.8%		83.
Venezuela	6,212	-5,855		•	357	-94.3%	2.1%		0.1%	
Colombia	6,967		1,956		8,923	28.1%	2.4%		2.9%	
Brazil	2,651	-108			2,543	-4.1%	0.9%		0.8%	
Argentina	4,486	-144			4,342	-3.2%	1.5%		1.4%	
Chile	2,888	-780			2,108	-27.0%	1.0%		0.7%	
Ecuador	421		769		1,190	182.7%	0.1%		0.4%	
Peru	1,118	-22			1,096	-2.0%	0.4%		0.4%	
Paraguay	894	-620			274	-69.4%	0.3%		0.1%	
Uruguay	524	-170			354	-32.4%	0.2%		0.1%	
Mexico	345		163		508	47.2%	0.1%		0.2%	
Others	1,929		295		2,224	15.3%	0.7%		0.7%	
SA	28,435	-4,516			23,919	-15.9%	9.7%		7.8%	
Netherlands	11,478	-1,344			10,134	-11.7%	3.9%		3.3%	
UK	869		148		1,017	17.0%	0.3%		0.3%	
Germany	1,516		280		1,796	18.5%	0.5%		0.6%	
Italy	1,341	-478			863	-35.6%	0.5%		0.3%	
Sweden	2,176	-721			1,455	-33.1%	0.7%		0.5%	
Belgium	505	-31			474	-6.1%	0.2%		0.2%	
Austria	251	-63			188	-25.1%	0.1%		0.1%	
Switzerland	459	-1			458	-0.2%	0.2%		0.1%	
Others	3,201	-356			2,845	-11.1%	1.1%		0.9%	
Europe	21,796	-2,566			19,230	-11.8%	7.4%		6.3%	
ROW	6,330		365		6,695	5.8%	2.2%		2.2%	
Total	294,183		1:	2,122	306,305	4.1%				
W/O Ven.	287,971			17.977	305,948	6.2%				





2,337,016

VIGHTS

3.9% GROWTH

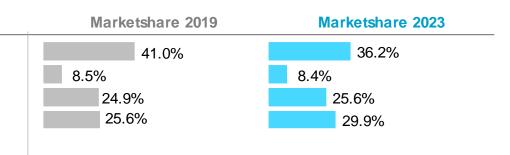
	2019		Growth	2023	% Growth	ALOS 2019	ALOS 2023
USA	1,548,792		132,009	1,680,801	8.5%	7.1	7.2
Canada	182,723		55,588	238,311	30.4%	9.3	10.3
NA	1,731,515		187,597	1,919,112	10.8%	7.3	7.5
Venezuela	62,962	-59,546		3,416	-94.6%	10.1	9.6
Colombia	58,008		1,620	59,628	2.8%	8.3	6.7
Brazil	16,791	-1,236		15,555	-7.4%	6.3	6.1
Argentina	41,337	-1,829		39,508	-4.4%	9.2	9.1
Chile	21,959	-5,453		16,506	-24.8%	7.6	7.8
Ecuador	2,928		3,688	6,616	126.0%	7.0	5.6
Peru	8,257	-277		7,980	-3.4%	7.4	7.3
Paraguay	5,901	-3,961		1,940	-67.1%	6.6	7.1
Uruguay	4,082	-1,324		2,758	-32.4%	7.8	7.8
Mexico	2,877		161	3,038	5.6%	8.3	6.0
Others	11,985		2,692	14,677	22.5%	6.2	6.6
SA	237,087	-65,46 <mark>5</mark>		171,622	-27.6%	8.3	7.2
Netherlands	142,849	-20,788		122,061	-14.6%	12.4	12.0
UK	7,408		1,201	8,609	16.2%	8.5	8.5
Germany	13,155		90	13,245	0.7%	8.7	7.4
Italy	11,997	-4,093		7,904	-34.1%	8.9	9.2
Sweden	26,953	-9,050		17,903	-33.6%	12.4	12.3
Belgium	5,324		598	5,922	11.2%	10.5	12.5
Austria	2,054	-40		2,014	-1.9%	8.2	10.7
Switzerland	3,875		450	4,325	11.6%	8.4	9.4
Others	28,193		510	28,703	1.8%	8.8	10.1
Europe	241,808	-31,122		210,686	-12.9%	11.1	11.0
ROW	39,033	-3,437		35,596	-8.8%	6.2	5.3
Total	2,249,443		87,573	2,337,016	3.9%	7.6	7.6



4.1% GROWTH

ARRIVALS BY ACCOMMODATION

2019	G	rowth	2023	% Growth
120,627	-9,758		110,869	-8.1%
24,954		724	25,678	2.9%
73,159		5,139	78,298	7.0%
75,443		1 <mark>6,017</mark>	91,460	21.2%
294,183		12,122	306,305	4.1%
	120,627 24,954 73,159 75,443	120,627 -9, 758 24,954 73,159 75,443	120,627 -9,758 724 24,954 73,159 5,139 75,443 16,017	120,627 -9,758 110,869 24,954 724 25,678 73,159 5,139 78,298 75,443 16,017 91,460



NIGHTS BY ACCOMMODATION

	2019		Growth	2023	% Growth	Marketshare 2019	Marketshare 2023
High Rise	736,253	-76,830		659,423	-10.4%	35.3%	28.2%
Low Rise	173,201	-3,150		170,051	-1.8%	7.7%	7.3%
Timeshare	655,737		52,715	708,452	8.0%	29.2%	30.3%
Others	684,252		114,838	799,090	16.8%	30.4%	34.2%
Total	2,249,443		87,573	2,337,016	3.9%		

MARKET SHARE OF THE MARKET BY ACCOMMODATION CATEGORY

	H	IGH RISE		L	OW RISE		TIM	E SHARE		OTHERS		
<u>-</u>	2019	2023	%Growth	2019	2023	%Growth	2019	2023	%Growth	2019	2023	% Growth
USA	81.8%	84.1%	2.3%	71.1%	78.5%	7.4%	87.8%	91.1%	3.4%	49.5%	53.2%	3.7%
Venezuela	0.7%	0.1%	-0.6%	2.4%	0.0%	-2.3%	0.8%	0.0%	-0.7%	5.6%	0.3%	-5.3%
Netherlands	0.9%	0.8%	-0.1%	4.5%	2.9%	-1.6%	0.5%	0.4%	-0.1%	11.7%	8.9%	-2.8%
Canada	6.5%	7.1%	0.5%	6.8%	6.1%	-0.7%	4.8%	4.8%	0.0%	8.8%	10.9%	2.1%
Brazil	1.2%	0.8%	-0.3%	0.9%	0.9%	0.0%	0.3%	0.3%	0.0%	1.1%	1.3%	0.1%
Colombia	1.4%	1.1%	-0.4%	2.4%	1.7%	-0.7%	0.9%	0.8%	0.0%	5.3%	7.3%	2.0%
Argentina	1.9%	2.1%	0.2%	1.4%	0.9%	-0.5%	0.9%	0.7%	-0.2%	1.7%	1.4%	-0.3%
Chile	1.2%	0.8%	-0.4%	1.1%	0.7%	-0.4%	0.3%	0.3%	0.0%	1.2%	0.9%	-0.4%
Peru	0.4%	0.4%	-0.1%	0.3%	0.3%	0.0%	0.1%	0.1%	-0.1%	0.6%	0.6%	0.0%
UK	0.2%	0.3%	0.1%	0.6%	0.5%	-0.1%	0.1%	0.1%	0.0%	0.5%	0.5%	0.0%
Italy	0.2%	0.1%	-0.1%	0.7%	0.5%	-0.2%	0.1%	0.1%	0.0%	1.1%	0.6%	-0.5%
Total mainmkt	96.5%	97.7%	1.2%	92.2%	93.0%	0.9%	96.5%	98.7%	2.2%	87.1%	85.7%	-1.3%

4.1% GROWTH

VISITOR ARRIVALS AT THE ACCOMMODATION TYPE FOR THE MARKET

	H H	IIGH RISE		L	OW RISE		TIN	IE SHARE		OTHERS		
	2019	2023	Growth	2019	2023	Growth	2019	2023	Growth	2019	2023	Growth
USA	98,648	93,235	-5,413	17,751	20,169	2,418	64,201	71,336	7,135	37,342	48,636	11,294
Venezuela	822	71	-751	587	11	-576	572	32	-540	4,231	243	-3,988
Netherlands	1,121	941	-180	1,128	756	-372	385	309	-76	8,844	8,128	-716
Canada	7,877	7,835	-42	1,697	1,571	-126	3,479	3,738	259	6,627	9,941	3,314
Brazil	1,389	929	-460	217	230	13	213	239	26	832	1,145	313
Colombia	1,735	1,187	-548	593	429	-164	636	642	6	4,003	6,665	2,662
Argentina	2,240	2,325	85	352	223	-129	639	559	-80	1,255	1,235	-20
Chile	1,476	930	-546	271	169	-102	219	230	11	922	779	-143
Peru	519	413	-106	75	67	-8	88	49	-39	436	567	131
UK	268	307	39	143	130	-13	74	77	3	384	503	119
Italy	264	114	-150	182	127	-55	83	56	-27	812	566	-246
Total mainmkt	116,359	108,287	-8,072	22,996	23,882	886	70,589	77,267	6,678	65,688	78,408	12,720

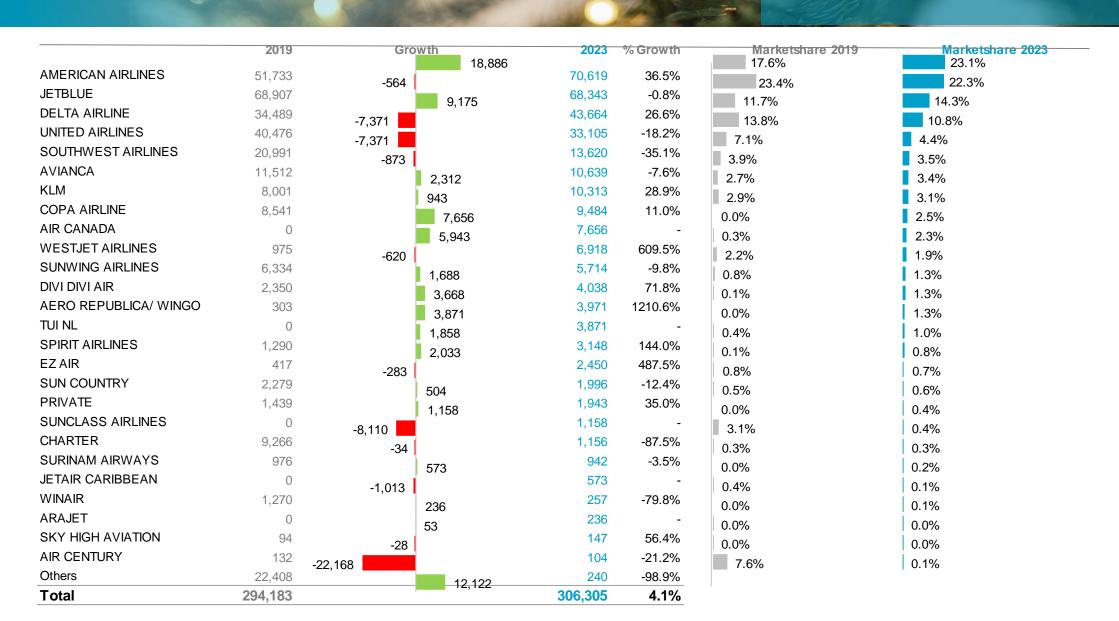
	2019	Gro	wth	2023	% Growth
0 - 11	19,248		15	19,263	0.1%
12-19	17,528		50	17,578	0.3%
20 - 29	32,750	-534		32,216	-1.6%
30 - 39	41,205		3,063	44,268	7.4%
40 - 49	46,902	-207		46,695	-0.4%
50 - 59	62,159	-664		61,495	-1.1%
60 - 69	49,176		6,010	55,186	12.2%
70 +	25,153		4,417	29,570	17.6%
Not Stated	62	-28		34	-45.2%
Total	294,183		12,122	306,305	4.1%

306,305
VISITORS

4.1% GROWTH

	2019	Growth		2023	% Growth	Marketshare 2019	Marketshare 2023
Gen A		19,149		15,407	#DIV/0!	5.0%	5.4%
Gen Z	41,889	35,138		38,624	-7.8%	16.9%	15.6%
Millennials	60,722	57,299		69,315	14.2%	29.3%	26.6%
Gen X	73,064	79,566		79,052	8.2%	26.4%	26.5%
Baby Boomers	100,765	92,843		93,404	-7.3%	20.7%	23.6%
Silent Generations	17,681	10,421		10,469	-40.8%	1.8%	2.2%
Age not specified	62	26		34	-45.2%	0.0%	0.0%
Total	294,183		294,442	306,305	4.1%		

306,305 VISITORS 4.1% GROWTH



Sweden

Belgium

Austria

Others

Europe

ROW

Total

W/O Ven.

Switzerland

491

230

82

156

818

6,550

2,340

106,730

105,988

-393

-69

-11

-20

-373

32

201

2,565

3,198

109,295
ARRIVALS

Marketshare 2010

2.4%GROWTH

Marketchare 2023

	2019		Growth		2023	% Growth
USA	83,586		1,653		85,239	2.0%
Canada	6,719		751		7,470	11.2%
NA	90,305		2	,404	92,709	2.7%
Venezuela	742	-633			109	-85.3%
Colombia	2,112		943		3,055	44.6%
Brazil	934	-232			702	-24.8%
Argentina	1,071		190		1,261	17.7%
Chile	779	-229			550	-29.4%
Ecuador	166		365		531	219.9%
Peru	322		125		447	38.8%
Paraguay	398	-338			60	-84.9%
Uruguay	138	-8			130	-5.8%
Mexico	136		82		218	60.3%
Others	737		68		805	9.2%
SA	7,535		333		7,868	4.4%
Netherlands	3,557	-389			3,168	-10.9%
UK	270		189		459	70.0%
Germany	577		484		1,061	83.9%
Italy	369	-196			173	-53.1%

98

161

71

188

798

6,177

2,541

109,295

109,186

-80.0%

-30.0%

-13.4%

20.5%

-2.4%

-5.7%

8.6%

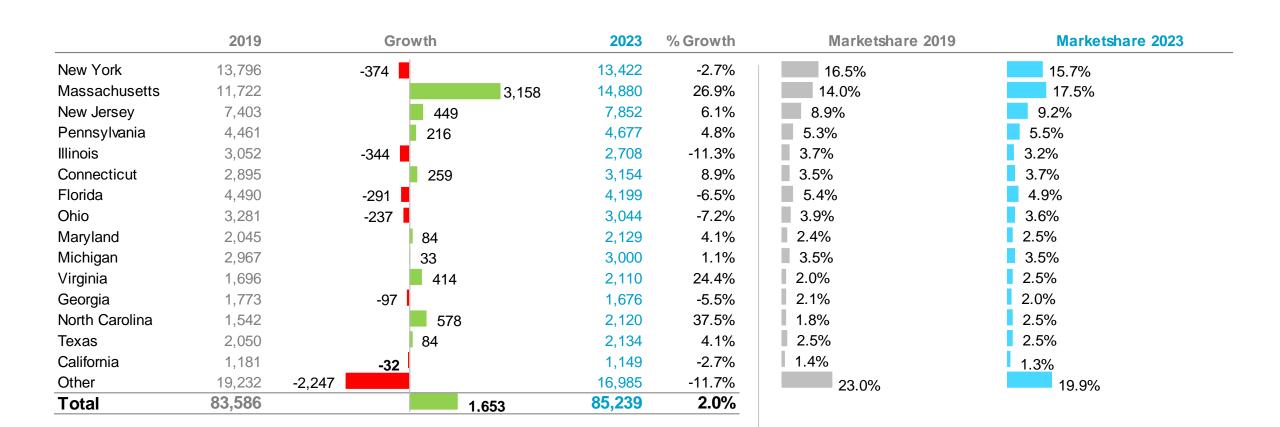
2.4%

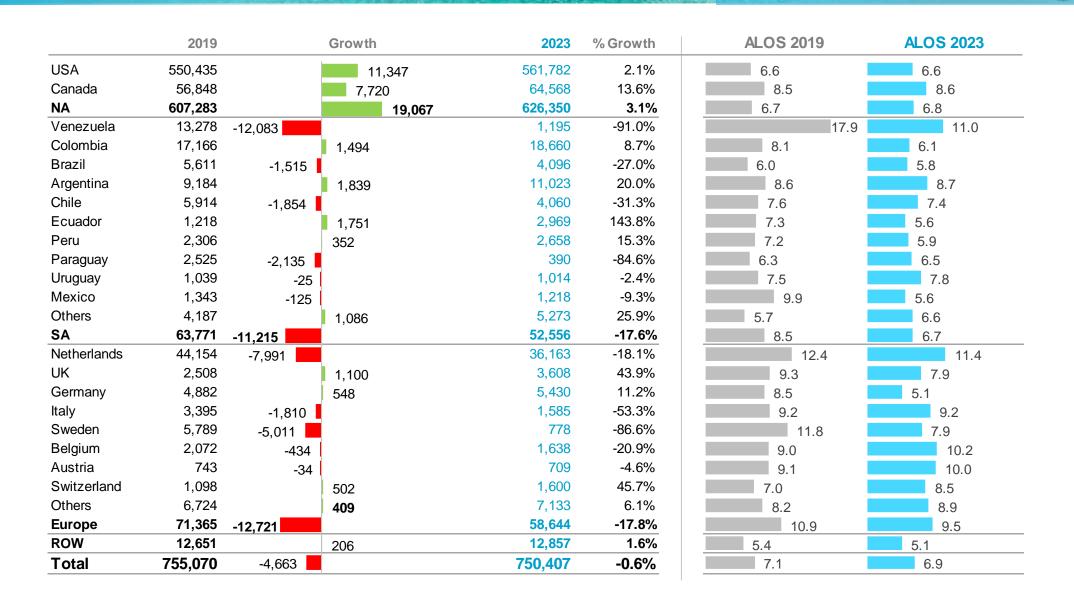
3.0%

Marketshare	2019	Marketsha	ire 2023
	78.3%		78.0%
6.3%		6.8%	
	84.6%		<mark>8</mark> 4.8%
0.7%		0.1%	
2.0%		2.8%	
0.9%		0.6%	
1.0%		1.2%	
0.7%		0.5%	
0.2%		0.5%	
0.3%		0.4%	
0.4%		0.1%	
0.1%		0.1%	
0.1%		0.2%	
0.7%		0.7%	
7.1%		7.2%	
3.3%		2.9%	
0.3%		0.4%	
0.5%		1.0%	
0.3%		0.2%	
0.5%		0.1%	
0.2%		0.1%	
0.1%		0.1%	
0.1%		0.2%	
0.8%		0.7%	
6.1%		5.7%	
2.2%		2.3%	

85,239 ARRIVALS

2.0% GROWTH



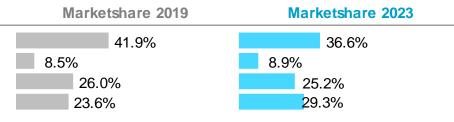


109,295
ARRIVALS

2.4% GROWTH

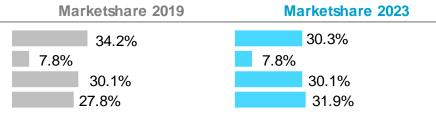
ARRIVALS BY ACCOMMODATION

	2019	Gro	wth	2023	% Growth	
High Rise	44,756	-4,717		40,039	-10.5%	
Low Rise	9,037		672	9,709	7.4%	8.8
Timeshare	27,749	-177		27,572	-0.6%	
Others	25,188		6,787	31,975	26.9%	
Total	106,730		2,565	109,295	2.4%	



NIGHTS BY ACCOMMODATION

2019		Growth		2023	% Growth
258,458	-31,318			227,140	-12.1%
59,237		-1,007		58,230	-1.7%
227,518		-1,520		225,998	-0.7%
209,857			29,182	239,039	13.9%
755,070		-4,663		750,407	-0.6%
	258,458 59,237 227,518 209,857	258,458 -31,318 59,237 227,518 209,857	258,458 -31,318 59,237 -1,007 227,518 -1,520 209,857	258,458 -31,318 59,237 -1,007 227,518 -1,520 209,857 29,182	258,458 -31,318 227,140 59,237 -1,007 58,230 227,518 -1,520 225,998 209,857 29,182 239,039



ACCOMMODATIONS MAIN MARKETS MARCH 2023/2019

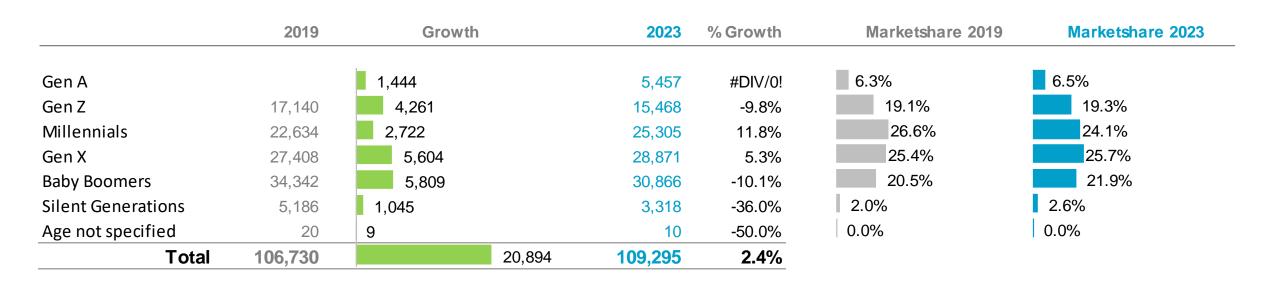
MARKET SHARE OF THE MARKET BY ACCOMMODATION CATEGORY

	HIGH RISE		L	OW RISE	TIME SHARE			OTHERS				
	2019	2023	%Growth	2019	2023	%Growth	2019	2023	%Growth	2019	2023	% Growth
USA	85.1%	86.2%	1.2%	80.2%	82.7%	2.5%	88.2%	91.4%	3.1%	54.7%	54.7%	0.0%
Venezuela	0.2%	0.0%	-0.2%	0.6%	0.0%	-0.5%	0.1%	0.1%	-0.1%	2.3%	0.3%	-2.0%
Netherlands	0.8%	0.7%	-0.1%	4.6%	2.7%	-1.9%	0.4%	0.3%	-0.1%	10.7%	8.0%	-2.7%
Canada	5.6%	5.9%	0.3%	6.9%	5.7%	-1.3%	5.0%	5.2%	0.2%	8.7%	9.8%	1.1%
Brazil	1.1%	0.6%	-0.5%	1.1%	0.7%	-0.3%	0.3%	0.2%	-0.1%	1.1%	1.1%	0.0%
Colombia	1.3%	1.0%	-0.3%	2.2%	1.4%	-0.8%	0.5%	0.9%	0.4%	4.6%	7.1%	2.5%
Argentina	1.1%	1.5%	0.4%	1.1%	0.6%	-0.5%	0.3%	0.5%	0.2%	1.5%	1.4%	-0.1%
Chile	0.7%	0.5%	-0.1%	0.5%	0.6%	0.1%	0.2%	0.2%	0.0%	1.5%	0.7%	-0.8%
Peru	0.4%	0.4%	0.0%	0.2%	0.2%	0.0%	0.1%	0.1%	0.0%	0.4%	0.7%	0.3%
UK	0.2%	0.4%	0.2%	0.5%	0.8%	0.3%	0.1%	0.1%	0.0%	0.4%	0.6%	0.2%
Italy	0.2%	0.0%	-0.1%	0.7%	0.3%	-0.3%	0.0%	0.1%	0.0%	0.9%	0.4%	-0.6%
Total mainmkt	96.6%	97.4%	0.8%	98.5%	95.7%	-2.8%	95.3%	98.9%	3.6%	86.9%	84.7%	-2.2%

VISITOR ARRIVALS AT THE ACCOMMODATION TYPE FOR THE MARKET

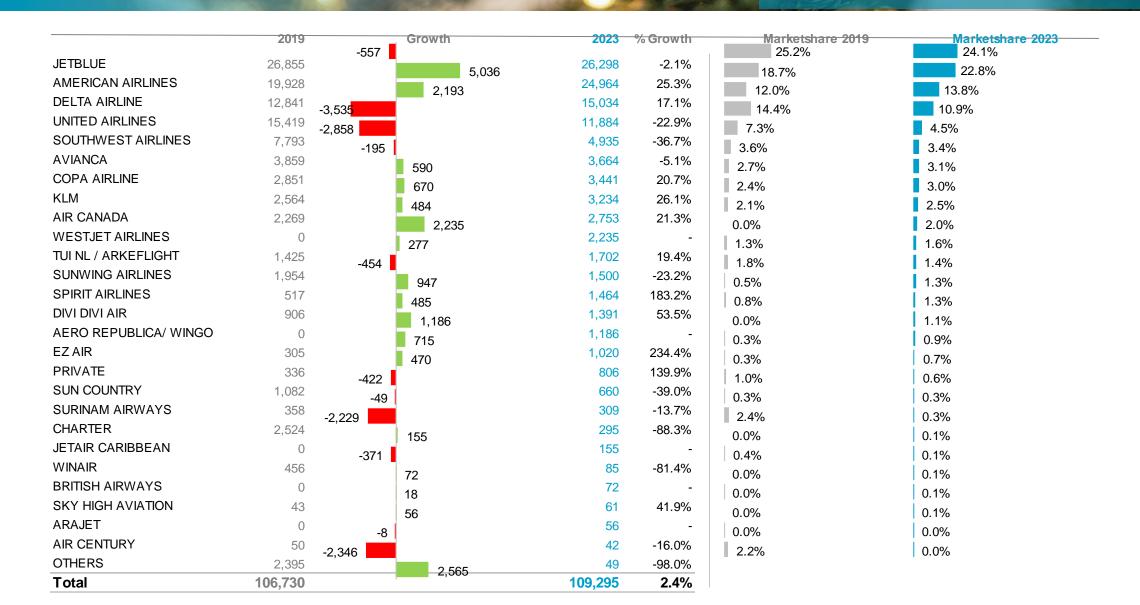
	Н	IGH RISE	LOW RISE				TIN	IE SHARE			OTHERS	
<u>-</u>	2019	2023	Growth	2019	2023	Growth	2019	2023	Growth	2019	2023	Growth
USA	38,084	34,532	-3,552	7,251	8,034	783	24,484	25,194	710	13,767	17,479	3,712
Venezuela	88	13	-75	50	1	-49	31	15	-16	573	80	-493
Netherlands	342	283	-59	412	259	-153	114	78	-36	2,689	2,548	-141
Canada	2,503	2,361	-142	627	550	-77	1,390	1,424	34	2,199	3,135	936
Brazil	482	225	-257	95	70	-25	80	61	-19	277	346	69
Colombia	598	405	-193	202	140	-62	145	245	100	1,167	2,265	1,098
Argentina	498	610	112	95	58	-37	89	139	50	389	454	65
Chile	293	213	-80	48	58	10	50	56	6	388	223	-165
Peru	181	177	-4	17	19	2	28	19	-9	96	232	136
UK	82	151	69	47	75	28	30	29	-1	111	204	93
Italy	73	11	-62	59	32	-27	6	16	10	231	114	-117
Total mainmkt	43,224	38,981	-4,243	8,903	9,296	393	26,447	27,276	829	21,887	27,080	5,193

	2019	2019 Growth		2023	% Growth
0 - 11	7,010	-66		6,944	-0.9%
12-19	7,838	-563		7,275	-7.2%
20 - 29	12,784	-613		12,171	-4.8%
30 - 39	15,174)	1,121	16,295	7.4%
40 - 49	17,673	-667		17,006	-3.8%
50 - 59	22,429	-622		21,807	-2.8%
60 - 69	16,288		2,057	18,345	12.6%
70 +	7,514		1,928	9,442	25.7%
Not Stated	20	-10		10	-50.0%
Total	106,730		2,565	109,295	2.4%





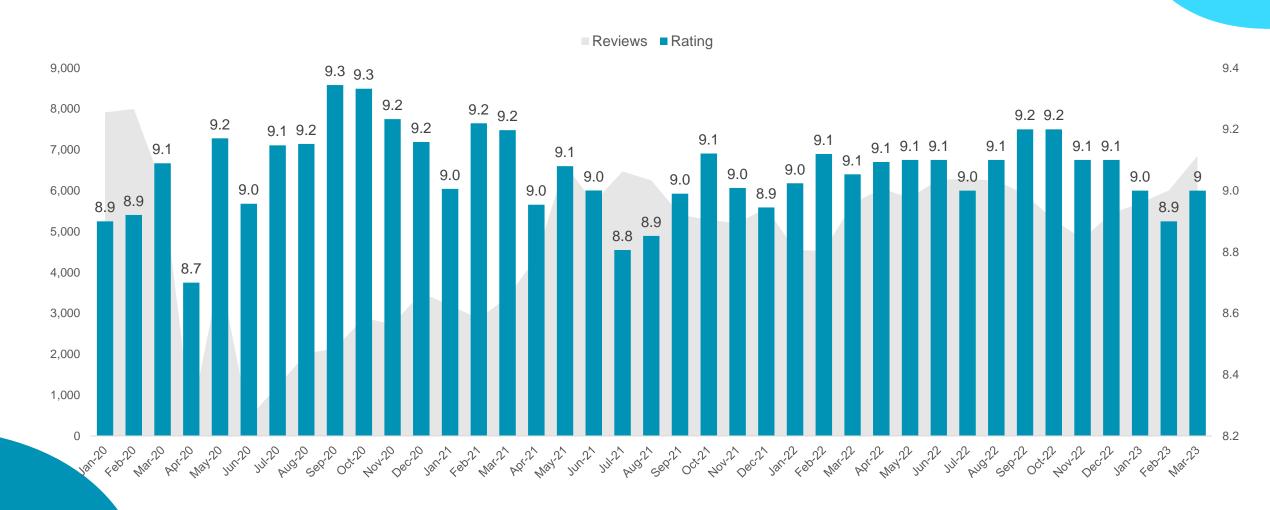
2.4% GROWTH





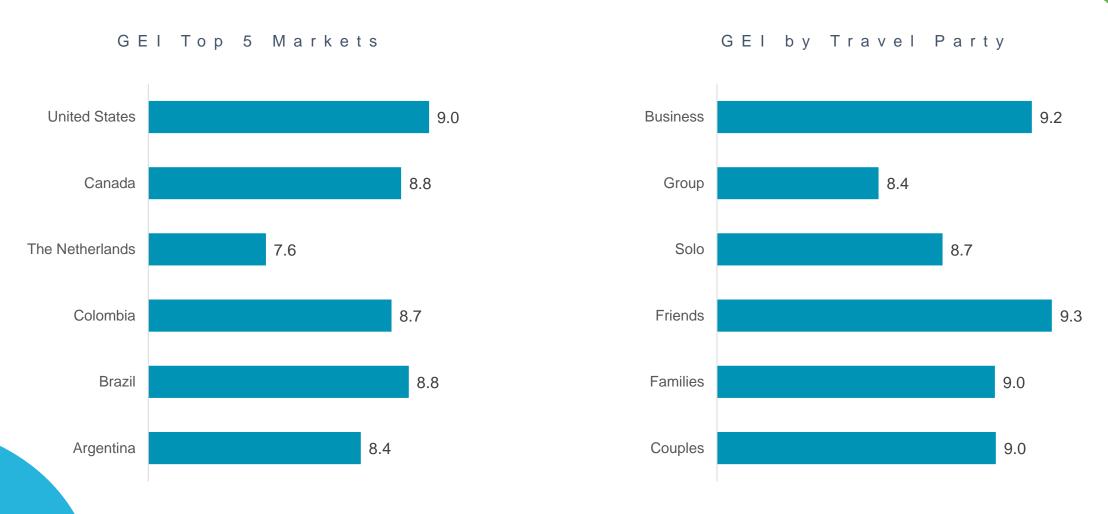


GUEST EXPERIENCE INDEX (GEI)



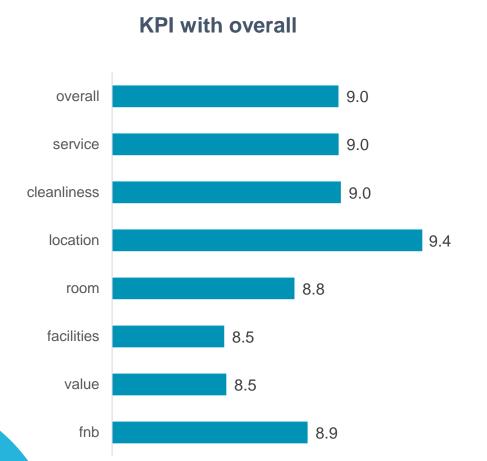


GUEST EXPERIENCE INDEX (GEI)



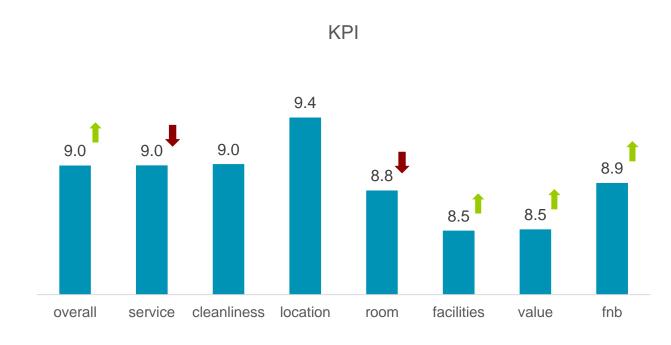


GUEST EXPERIENCE INDEX (GEI) March



KPI Breakdown:

Increase/Decrease vs February 2023 numbers







VACATIONS RENTALS

Transparent
an OTAINSIGHT company

INTRODUCTION

- In 2022, A.T.A. started working with Transparent Insights. Transparent tracks short-term rentals at the property level through their dashboard.
- With Transparent, A.T.A. is able to do the following:
 - Measure the economic impact of short-term rental, track (ADR) and occupancy and analyse the booking window.
 - The above data points are also forward-looking making it possible to make demand and revenue predictions based on the current status of property calendars and advertised rates.
 - Track visitors' origin and accommodation size.
 - The dashboard also provides the ability to make a direct comparison with similar, contrasting, or competing markets to compare data on occupancy rates, ADR, and booking window.



NUMBER OF PROPERTIES

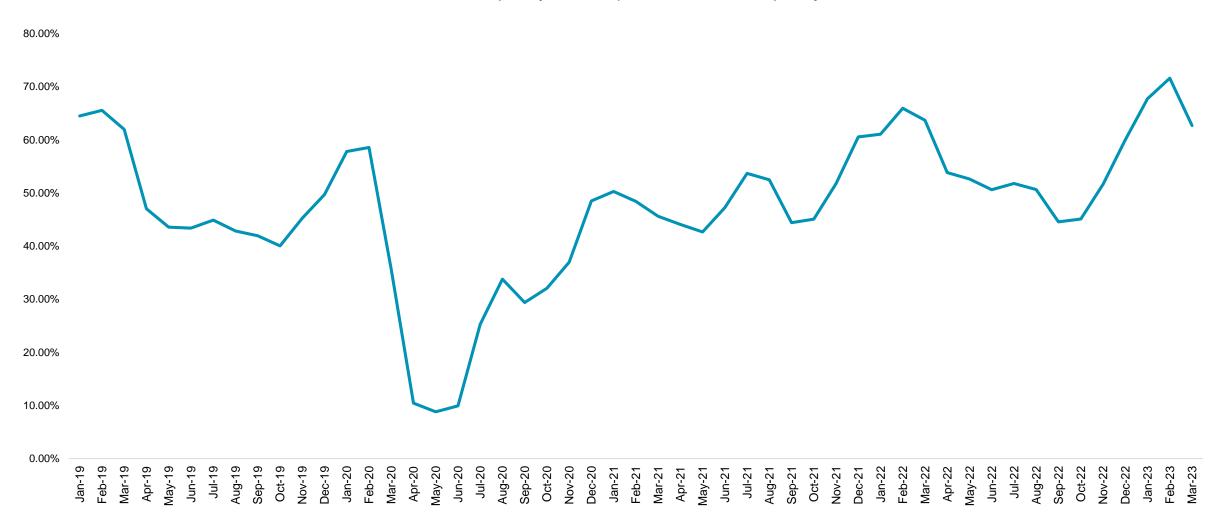
AVAILABLE IN A SPECIFIC MONTH



	Jan	% Growth vs. 2019	Feb	% Growth vs. 2019	Mar	% Growth vs. 2019
2019	2,985		2,937		2,947	
2022	3,615	21%	3,646	24%	3,721	26%
2023	4,560	53%	4,560	55%	4,651	58%

OCCUPANCY

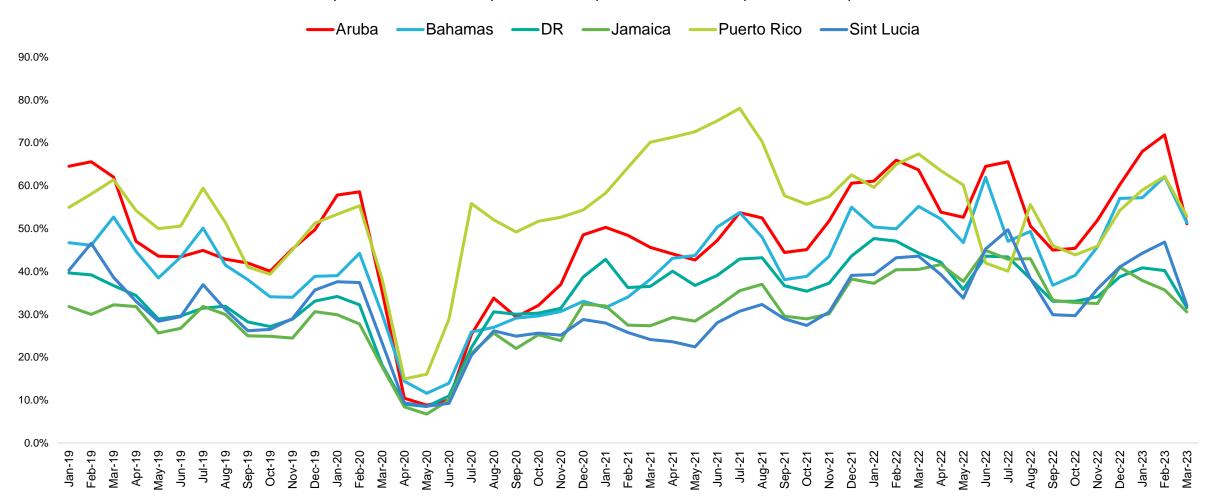
March 2023 Occupancy: 62.7% | March 2022 Occupancy: 63.7%



CARIBBEAN OCCUPANCY

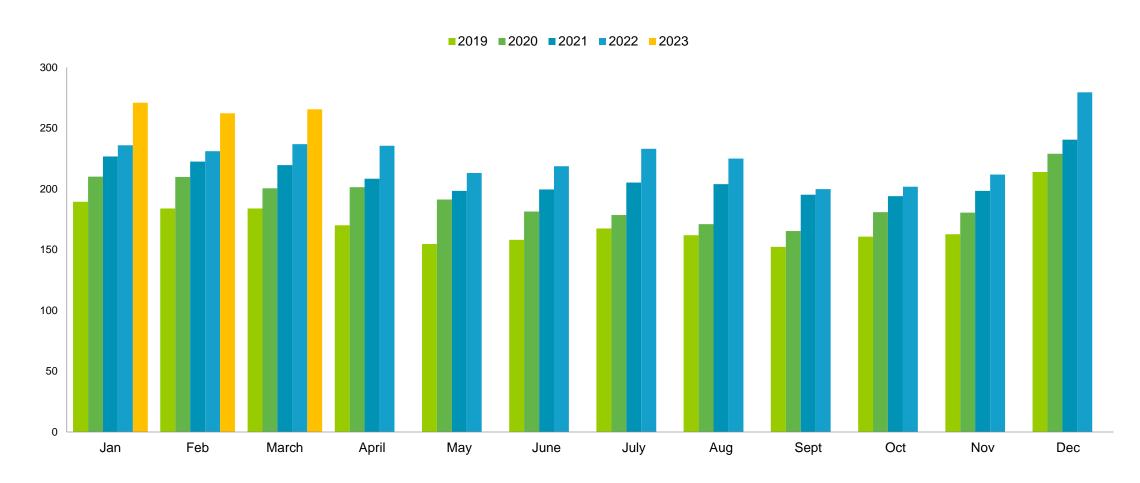
March

AUA: 51.1% | Bahamas: 51.4% | DR: 31.5% | Jamaica: 30.6% | PR: 52.9% | Sint Lucia: 32.1%



AVERAGE DAILY RATE (ADR)

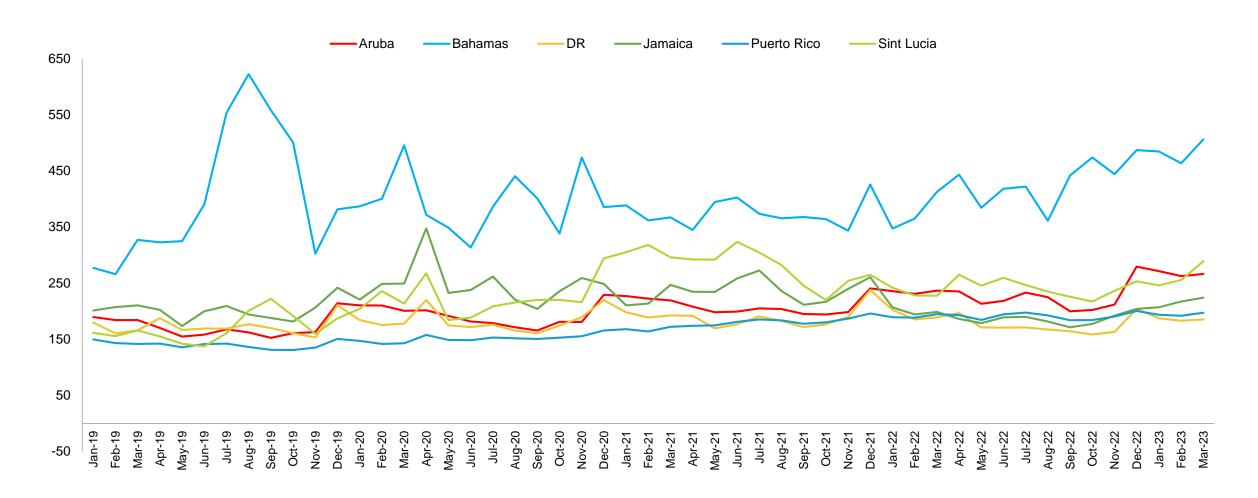
March 2023 ADR: USD\$266 | March 2022 ADR: USD\$237



CARIBBEAN ADR

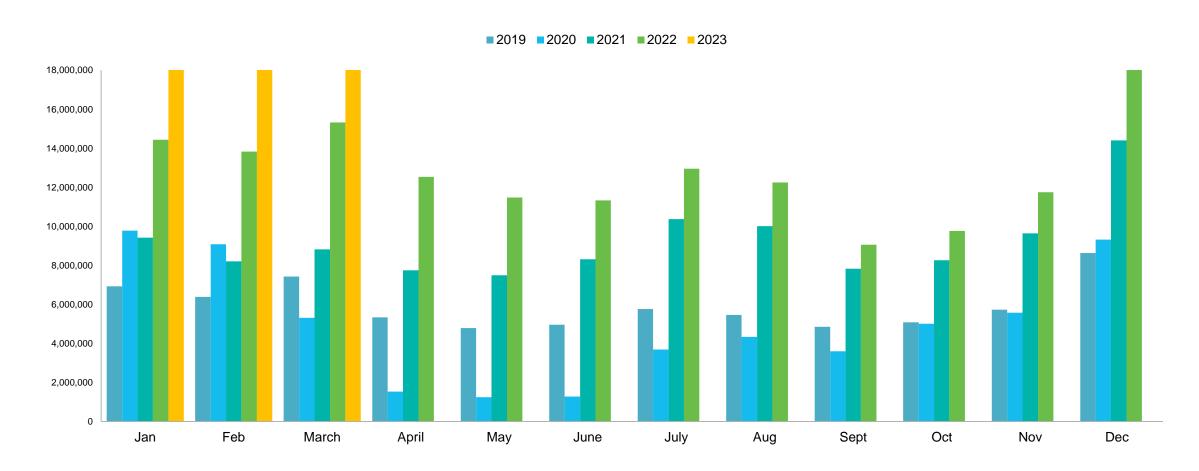
March

AUA: USD\$266 | Bahamas: USD\$506 | DR: USD\$185 | Jamaica: USD\$224 | PR: USD\$197 | Sint Lucia: USD\$289



REVENUE

March 2023 Revenue: USD\$ 18,982,857 | March 2022 Revenue: USD\$ 15,317,752 YTD March Total Revenue 2023: USD\$ 58,467,271 (YTD March 2022: USD\$ 43,579,022)





2022 Visa Cardholders' Spending on Aruba



Methodology

Metrics Definition & Scope



- The Visa Destination Insights reports sales volume for international Visa Cardholders visiting Aruba.
- The data is sourced from VisaNet, which contains all transactions conducted using Visa-branded cards and settled through Visa's network
 "physically" present on Aruba. Visa Destination Insights data is empirical, based on verified transaction data from VisaNet, includes all Visa
 credit, debit, prepaid, commercial and small business transactions, as well as ATM cash transactions processed through Visa's PLUS ATM
 Network on Aruba.
- o Data are selected with the following criteria:
 - ✓ The Visa card was issued by a foreign bank.
 - ✓ The transaction was conducted in Aruba during 2022.
 - ✓ The transaction was **conducted face-to-face**, <u>not through the Internet</u> or as a telephone transaction. *Online booking* of accommodations, travel packages and attractions are not included in the data.
 - ✓ The transaction **excluded the following merchant categories**: *Direct Marketing, Catalog Marketing, Telemarketing, Airlines, Schools, colleges and universities*.
- Any cardholder whose purchase history indicates that they are a long-term resident rather than a tourist will have all their transactions excluded (based on consecutive spending on the last 3 months and/or in specific categories such as electrical, phone, water, self storage or insurance...).
- o No individual cardholder or merchant data is ever displayed or analyzed.

Glossary

Metrics Definition & Scope



Merchant and Category Definition

Spend areas are reported at two levels:

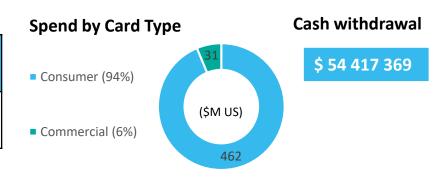
- Spend Categories
- Spend Sub-Categories (MCC, Merchant Category Codes, 100+)

For detailed information about categories definition, please refer to the *Visa Merchant*Data Standards Manual.

SPEND CATEGORIES	TYPES OF MERCHANTS / SUB-CATEGORIES INCLUDED
AUTOMOTIVE	Auto service/repair shops, Car & Truck dealers, Motorcycle dealers, Carwash
DRUG STORES & PHARMACIES	Drugstores & Pharmacies, Drugs/Druggists Sundries
ENTERTAINMENT	Amusement parks, Tourist Attractions, Golf, Sporting activities, Theater, Recreation, Casino
FOOD & GROCERY	Supermarket, Grocery stores, Food stores, Bakeries, Wine/liquors, Meat lockers
FUEL	Service Stations, fuel dealers
HOME IMPROVEMENT & SUPPLY	Furniture, Appliance, Decoration, Equipment stores
HOTELS & LODGING	Lodging
PROFESSIONAL SERVICES	Casinos, Legal services, Financial inst., Consulting, Architectural
CASH WITHDRAWL	Financial Inst/Auto Cash
RESTAURANTS & DINING	Restaurants, Fast Food, Taverns, Bars, Disco
RETAIL	Clothing and Wear stores, Sport apparels, Jewelry stores
TRANSPORTATION	Bus lines, Parking, Airport/Fields/Terminals, Taxi/Limousines
TRAVEL SERVICES	Travel Agencies
WAREHOUSE RETAILS	Club Stores, Discount Goods , Warehouse Retail

Overall Spending & Y/Y Evolutions

Sales transactions	# of Issuer Countries	Total Spend Amount	Y/Y Growth	Average Ticket / transaction	Spend / Cardholder
2022	147	\$493 305 443	34.6%	\$120	\$707

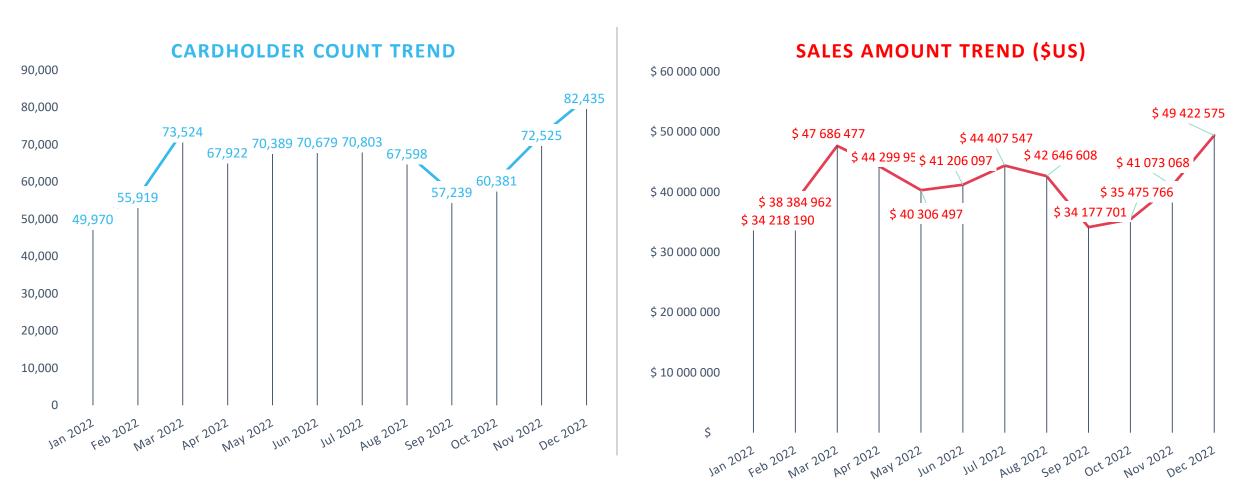


	2022 – Card transactions					Comparison 2022 vs. 2021					Comparison with 2019 (growth)				
	Cardholder Count (Net)	•	Spend per Cardholder		Avg Ticket	Cardholder Count (Net)	•	l Spend per Cardholder	Trans Count	Avg Ticket	Cardholder Count (Net)	•	• •	Trans Count	Avg Ticket
Consumer	669 017	\$462 357 587	\$691	3 947 645	\$117	45.8%	34.3%	-7.9%	36.7%	-1.8%	11,5%	23,5%	10,8%	27,8%	-3,2%
Commerci al	29 102	\$30 947 856	\$1 063	157 924	\$196	44.3%	39.2%	-3.6%	38.8%	0.2%	3,6%	23,0%	18,7%	14,5%	7,1%
Total	698 118	\$493 305 443	\$707	4 105 569	\$120	45.7%	34.6%	-7.7%	36.8%	-1.6%	11,2%	23,5%	11,1%	27,3%	-2,8%

During 2022, 698,118 VISA cardholders from 147 issuer countries have spent US\$ 493 million in Aruba, generating a Y/Y growth of 35% in total sales, supported by an increase in cardholder count (46%) and transactions count (37%); however, spend per cardholder declined by 8%. \$54 Million in cash was withdrawn on the island during the year. Compared to the same period in 2019, the spend per cardholder and total spend amount is higher in 2022 (respectively 11% and 24%).

Monthly Trends

Cardholder Count and Sales Amount



Both cardholder and sales counts showed an overall upward trend throughout the year, although they were slightly lower at the beginning of the year and showed a decrease in September.

Monthly Trends

Spend per Cardholder

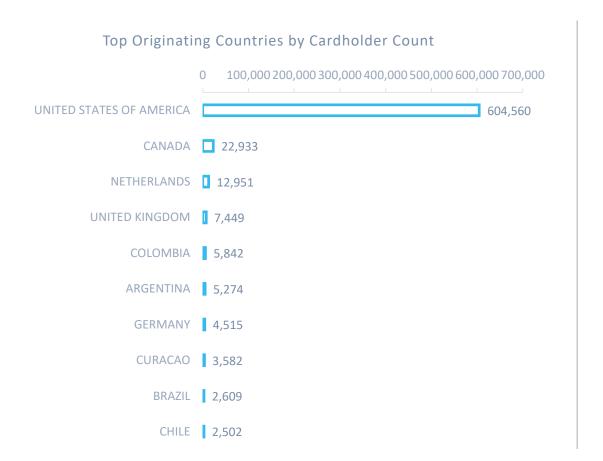
AVG SPEND PER CARDHOLDER TREND (US\$)

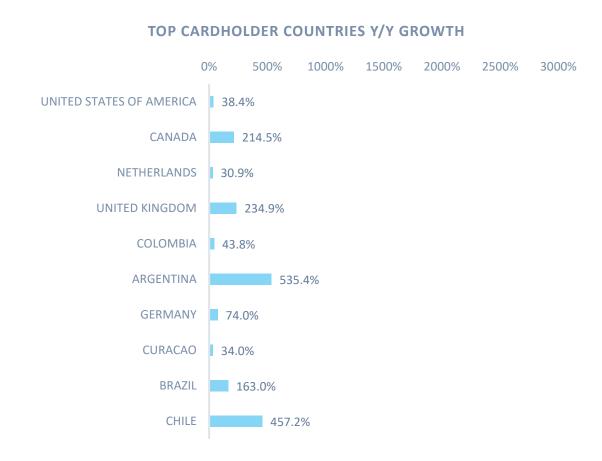


Monthly spending per cardholder declined gradually from Aug to Nov but recovered on a visible growth in Dec. The trend line for the past 12 months indicates a downward trend in average spending per cardholder.

TOP Spenders by Markets

By Cardholder Count

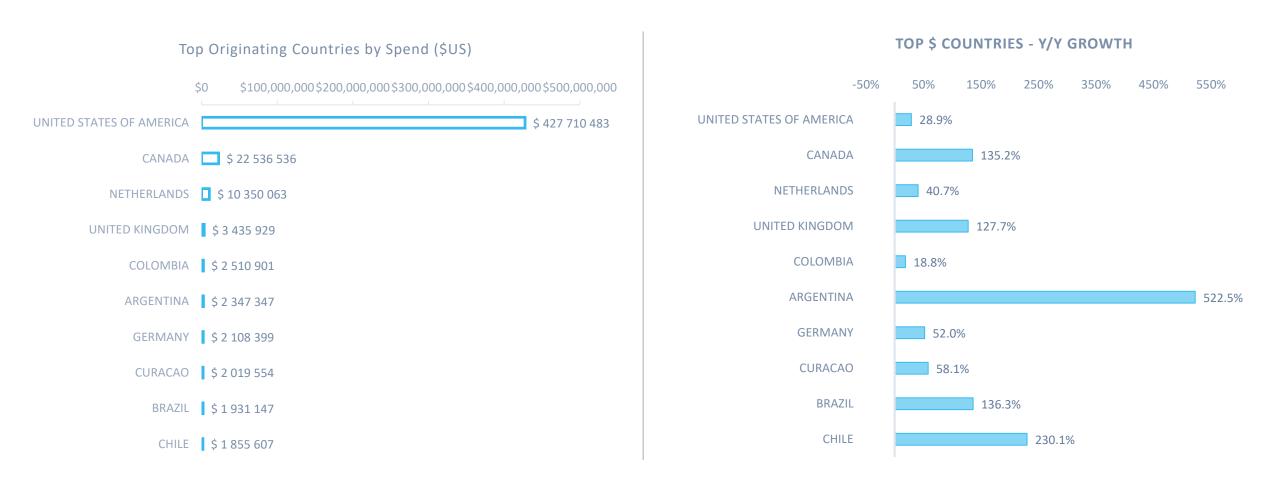




During 2022, the **US remained the largest sourcing country** on the island, with a growth of 38% in yearly comparison. In other source markets the number of cardholders has also increased in yearly comparison, especially Argentina (535,4%) and Chile (457%).

TOP Spenders by Markets

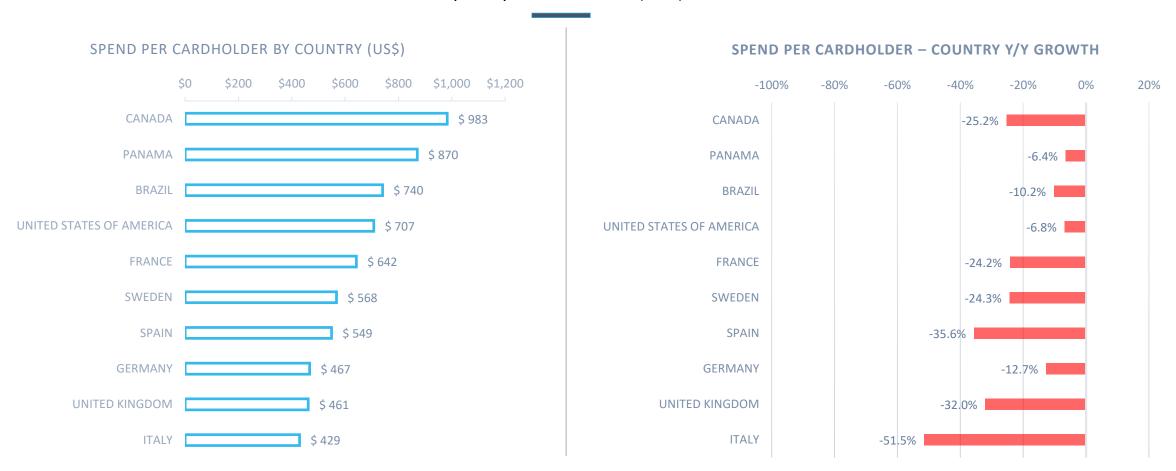
By Spend (US \$)



The **TOP spending market** in 2022 was the **USA**, with a Y/Y increase of 29%. However, spending from **other high-spending markets increased** considerably for cardholders from **Argentina and Chile**.

Focus on TOP Markets visiting Aruba

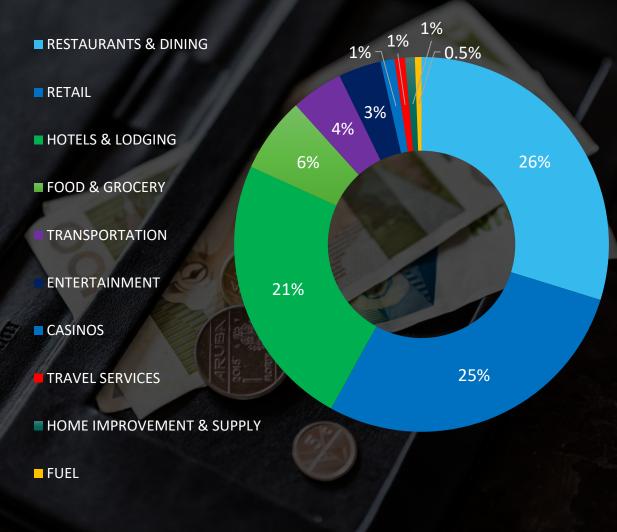
Spend per Cardholder (US\$)



In 2022, the spending per cardholder has declined in all markets in yearly comparison, in which Italy saw the strongest degrowth by 52%.

Top Spend Categories

(% of Total Spend Amount)



In 2022, the **two main hospitality sectors** (Restaurants, lodging) and Retail remain in the TOP 3 categories in terms of spend amount in Aruba. The highest yearly increase in spend is seen **in professional services** (58%), followed by **fuel** (57%).

TOP10 Categories	Spend Amount (US \$)	\$ Y/Y Growth	Cardholder Count	Spend per Cardholder
RESTAURANTS & DINING	\$ 130 257 277	36%	434 262	\$ 300
RETAIL	\$ 123 353 221	45%	410 723	\$ 300
HOTELS & LODGING	\$ 103 983 948	26%	149 985	\$ 693
FOOD & GROCERY	\$ 28 490 187	29%	218 989	\$ 130
TRANSPORTATION	\$ 19 592 835	23%	70 042	\$ 280
ENTERTAINMENT	\$ 16 151 230	31%	83 522	\$ 193
CASINOS	\$ 5 221 147	58%	2 959	\$ 1764
TRAVEL SERVICES	\$ 3 962 952	48%	3 503	\$ 1131
HOME IMPROVEMENT & SUPPLY	\$ 3 678 720	25%	5 110	\$ 720
FUEL	\$ 2 499 861	57%	56 091	\$ 45

Focus on Sub-Categories

Specific Merchant Categories (selection)





65%

\$ 1 270 477



\$ 5 657 078



53%



\$ 1 087 605

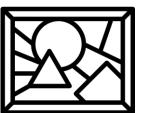


\$ 9 981 460

59%

GIFT, CARD,

NOVELTY STORES



\$ 175 700

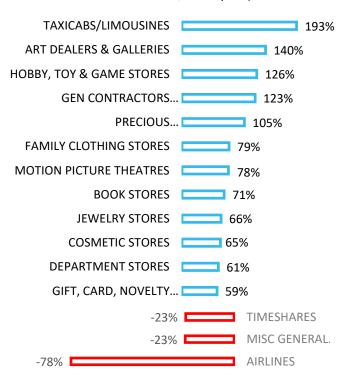


140%



Top Sub-Categories \$ Y/Y Growth

(based on all individual Visa Merchant Codes with min. \$ 100k spend)





For any questions related to the report and/or additional information requests please contact.

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Or

Visit our website www.arubainsight.com

