

SNAPSHOT YTD SEP 2025/2024



HOW MANY ARRIVALS?

1,134,766

4.8%



HOW MANY CRUISE TOURISM?

652,813

0.2%

Compared to 2024



HOW LONG DID THEY STAY?

7,632,408

2.6%



WHAT DID THEY SPEND?** Central Bank Aruba (Q1 2025)

Awg. 1,624.50 min

2.4%

Q1 2024: Awg. 1,587.20 min

**Tourism Credits: In the new presentation of the Balance of Payments, the Central Bank of Aruba reclassified maintenance fee arising from Timeshare arrangement from "Other Services" to "Travel Services" (Tourism). With this reclassification it should be noted that the term Tourism Receipts has changed to Tourism Credits in the new presentation of Balance of Payments. This reclassification resulted in an upward adjustment of the previously used term Tourism Receipts.

WHERE DID THEY STAY?

EP



1,665,674

21.8%

% Share

ALL INCLUSIVE



981,429

12.9%

% Share

TIMESHARE



2,037,387

26.7%

% Share

OTHERS



2,947,918

38.6%

% Share

1,134,766
ARRIVALS

4.8% GROWTH

	2024		Growth	2025	% Growth	Marketshare 2	2024	Marketsh	are 2025
USA	819,695		11,119	830,814	1.4%		75.7%		73.2%
Canada	48,663		5,423	54,086	11.1%	4.5%		4.8%	
NA	868,358		16,542	884,900	1.9%		80.2%		78.0%
Venezuela	2,719		430	3,149	15.8%	0.3%		0.3%	
Colombia	48,847	-5,528		43,319	-11.3%	4.5%		3.8%	
Brazil	12,055	, –	9,349	21,404	77.6%	1.1%		1.9%	
Argentina	20,843		29,062	49,905	139.4%	1.9%		4.4%	
Chile	11,389	-993		10,396	-8.7%	1.1%		0.9%	
Ecuador	8,588	-839		7,749	-9.8%	0.8%		0.7%	
Peru	14,314		543	14,857	3.8%	1.3%		1.3%	
Paraguay	901		381	1,282	42.3%	0.1%		0.1%	
Uruguay	3,042		723	3,765	23.8%	0.3%		0.3%	
Mexico	2,902	-267		2,635	-9.2%	0.3%		0.2%	
Others	10,272		2,114	12,386	20.6%	0.9%		1.1%	
SA	135,872		34,975	170,847	25.7%	12.6%		15.1%	
Netherlands	26,236		133	26,369	0.5%	2.4%		2.3%	
UK	5,920	-2,169		3,751	-36.6%	0.5%		0.3%	
Germany	3,256		99	3,355	3.0%	0.3%		0.3%	
Italy	5,052		208	5,260	4.1%	0.5%		0.5%	
Sweden	600		52	652	8.7%	0.1%		0.1%	
Belgium	1,208		115	1,323	9.5%	0.1%		0.1%	
Austria	446		32	478	7.2%	0.0%		0.0%	
Switzerland	1,452	-63		1,389	-4.3%	0.1%		0.1%	
Others	7,217		1,471	8,688	20.4%	0.7%		0.8%	
Europe	51,387	-122	•	51,265	-0.2%	4.7%		4.5%	
ROW	26,854		900	27,754	3.4%	2.5%		2.4%	
Total	1,082,471		52,295	1,134,766	4.8%				

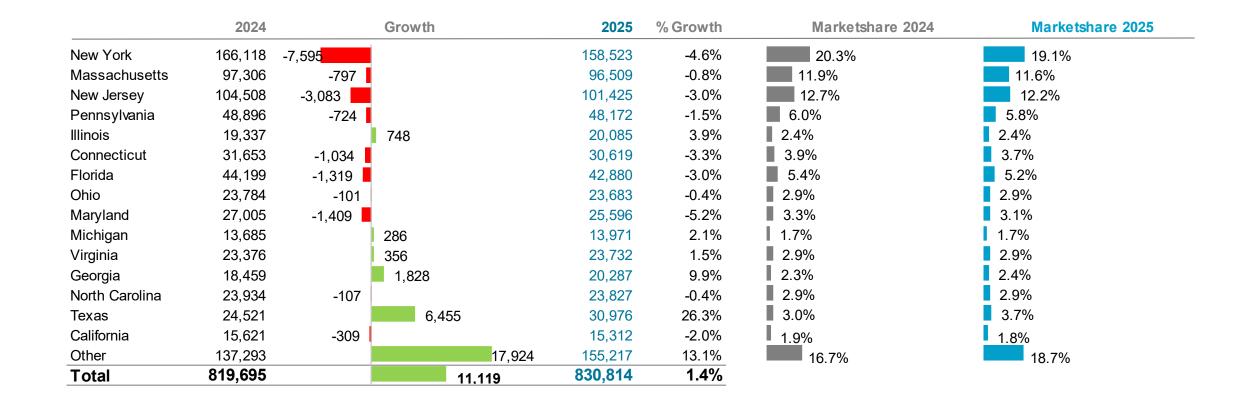
1,131,617

4.8%

51.865

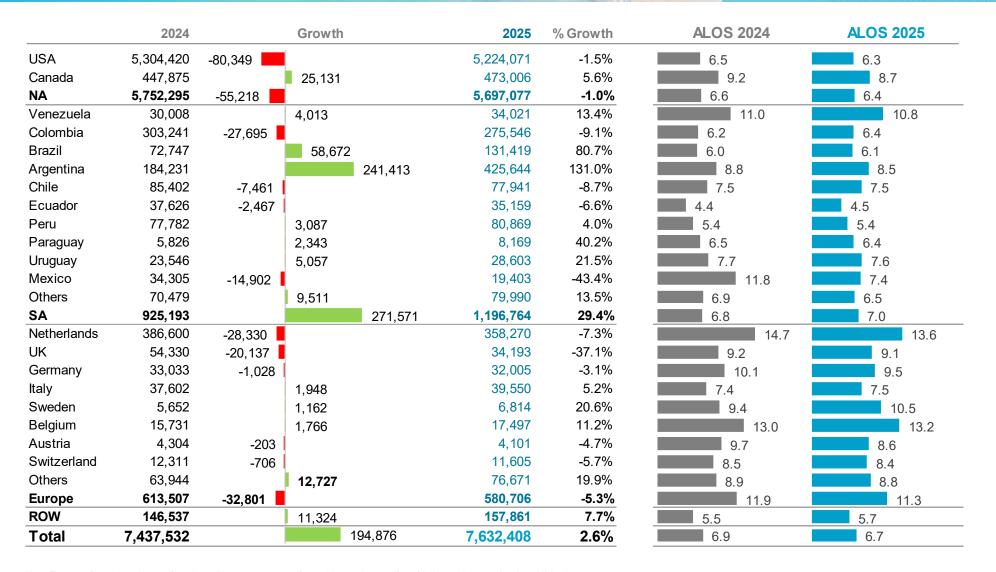
W/O Ven.

1,079,752



2.6%
GROWTH

NIGHTS



ARRIVALS BY ACCOMMODATION

	2024		Growth	2025	% Growth	Marketshare 2024	Marketshare 2025
EP	284,199)	21,074	305,273	7.4%	26.3%	26.9%
All Inclusive	174,356	-6,615		167,741	-3.8%	16.1%	14.8%
Timeshare	271,468	-6,368		265,100	-2.3%	25.1%	23.4%
Others	352,448		44,204	396,652	12.5%	32.6%	35.0%
Total	1,082,471		52,295	1,134,766	4.8%		

NIGHTS BY ACCOMMODATION



Note: The European Plan, sometimes abbreviated as EP in hotel listings, indicates that the quoted rate is strictly for lodging and does not include any meals.



	2024		Growth		2025	% Growth
0 - 11	77,766		5,563		83,329	7.2%
12-19	81,472		6,486		87,958	8.0%
20 - 29	134,871		5,338		140,209	4.0%
30 - 39	172,005		3,078		175,083	1.8%
40 - 49	180,941		10,994		191,935	6.1%
50 - 59	196,939		6,103		203,042	3.1%
60 - 69	156,973		8,291		165,264	5.3%
70 +	81,476		6,455		87,931	7.9%
Not Stated	28	-13			15	-46.4%
Total	1,082,471			5 2,295	1,134,766	4.8%

1,134,766
VISITORS

4.8% GROWTH

	2024		Growth	2025	% Growth	Marketshare 2024	Marketshare 2025
Gen A	60,978		4,246	65,224	7.0%	5.6%	5.7%
Gen Z	171,827		12,203	184,030	7.1%	15.9%	16.2%
Millennials	271,139		5,790	276,929	2.1%	25.0%	24.4%
Gen X	284,680		13,564	298,244	4.8%	26.3%	26.3%
Baby Boomers	264,726		13,250	277,976	5.0%	24.5%	24.5%
Silent Generations	29,093		3,255	32,348	11.2%	2.7%	2.9%
Age not specified	28	-13		15	-46.4%	0.0%	0.0%
Total	1,082,471		52,295	1,134,766	4.8%		

CARRIERS YTD SEPTEMBER 2025/2024

1,134,766
VISITORS

4.8% GROWTH

	2024		Growth	2025	% Growth	Marketshare 2024	Marketshare 2025
JETBLUE	267,973	-10,659		257,314	-4.0%	24.8%	22.7%
AMERICAN AIRLINES	208,678	-1,358		207,320	-0.7%	19.3%	18.3%
UNITED AIRLINES	143,265		14,640	157,905	10.2%	13.2%	13.9%
DELTA AIRLINES	126,373		4,526	130,899	3.6%	11.7%	11.5%
AVIANCA	50,094		4,432	54,526	8.8%	4.6%	4.8%
SOUTHWEST AIRLINES	52,043		791	52,834	1.5%	4.8%	4.7%
COPA AIRLINES	47,621		4,440	52,061	9.3%	4.4%	4.6%
WESTJET AIRLINES	21,312		10,398	31,710	48.8%	2.0%	2.8%
LATAM AIRLINES PERU	15,443		12,420	27,863	80.4%	1.4%	2.5%
KLM ROYAL DUTCH	21,175		5,172	26,347	24.4%	2.0%	2.3%
WINGO	23,871	-1,869		22,002	-7.8%	2.2%	1.9%
DIVI DIVI AIR	13,863		1,787	15,650	12.9%	1.3%	1.4%
SPIRIT AIRLINES	23,805	-9,598		14,207	-40.3%	2.2%	1.3%
GOL	0		11,102	11,102	-	0.0%	1.0%
AIR CANADA	9,885		396	10,281	4.0%	0.9%	0.9%
EZ AIR	8,458		1,262	9,720	14.9%	0.8%	0.9%
CHARTER	2,260		6,324	8,584	279.8%	0.2%	0.8%
TUI FLY NL	10,113	-2,047		8,066	-20.2%	0.9%	0.7%
WINAIR	4,239		3,815	8,054	90.0%	0.4%	0.7%
PRIVATE	6,412		1,630	8,042	25.4%	0.6%	0.7%
SURINAM AIRWAYS	4,310		1,012	5,322	23.5%	0.4%	0.5%
SUNWING AIRLINES	10,137	-4,910		5,227	-48.4%	0.9%	0.5%
SUN COUNTRY	2,888		1,475	4,363	51.1%	0.3%	0.4%
FRONTIER AIRLINES	0		1,933	1,933	-	0.0%	0.2%
ARAJET	1,413		165	1,578	11.7%	0.1%	0.1%
BRITISH AIRWAYS	4,176	-3,464		712	-83.0%	0.4%	0.1%
OTHER	2,664	-1,520		1,144	-57.1%	0.2%	0.1%
Total	1,082,471		52,	295 1,134,766	4.8%		

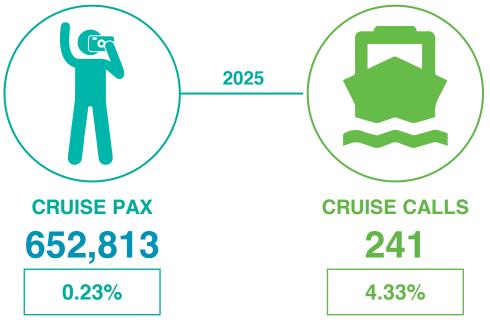
City	APO Code	YTD JAN-SEPT'25	Mkt Share	YTD JAN-SEPT '24	Mkt Share	25 vs 24
JFK NY	JFK	170,249	15.0%	177,598	16.4%	-4.1%
Boston	BOS	132,909	11.7%	124,418	11.5%	6.8%
Newark	EWR	119,388	10.5%	124,150	11.5%	-3.8%
Miami	MIA	78,219	6.9%	79,600	7.4%	-1.7%
Charlotte	CLT	74,250	6.5%	75,270	7.0%	-1.4%
Atlanta	ATL	63,550	5.6%	59,308	5.5%	7.2%
Bogota	BOG	63,014	5.6%	54,935	5.1%	14.7%
Philadelphia	PHL	47,002	4.1%	43,667	4.0%	7.6%
Panama City	PTY	52,169	4.6%	47,694	4.4%	9.4%
Toronto	YYZ	47,225	4.2%	41,385	3.8%	14.1%
Orlando	MCO	37,937	3.3%	37,107	3.4%	2.2%
G.Bush DC	IAD	33,554	3.0%	32,696	3.0%	2.6%
Amsterdam	AMS	34,349	3.0%	31,223	2.9%	10.0%
Curacao	CUR	29,602	2.6%	25,910	2.4%	14.2%
Lima, Peru	LIM	27,864	2.5%	15,443	1.4%	80.4%
Houston International	IAH	17,356	1.5%	7,187	0.7%	141.5%
Chicago	ORD	15,090	1.3%	14,335	1.3%	5.3%
Fort Lauderdale	FLL	14,485	1.3%	24,254	2.2%	-40.3%
Baltimore	BWI	14,921	1.3%	15,070	1.4%	-1.0%
Sao Paolo	GRU	11,102	1.0%	9	0.0%	123255.6%
Medellin	MDE	10,889	1.0%	13,566	1.3%	-19.7%
Minneapolis St. Paul Inter Airp	MSP	8857	0.8%	2,544	0.2%	248.2%
Sint Maarten	SXM	8,067	0.7%	4,258	0.4%	89.5%
Dallas Fort Worth Int Airport	DFW	4,975	0.4%	4,511	0.4%	10.3%
Johan A. Pengel Int Airport, Suriname	PBM	5,163	0.5%	3,947	0.4%	30.8%
	Others	12,580	1.1%	22,386	2.1%	-43.8%
Total		1,134,766	100.0%	1,082,471	100.0%	4.8%





CRUISE YTD SEPTEMBER 2025/2024





ABSOLUTE GROWTH PAX YTD SEPTEMBER 2025

1,471 0.23% ABSOLUTE GROWTH YTD CALLS SEPTEMBER 2025

10 4.33%

SEPTEMBER RESULT 2025

NORTH AMERICA



68,356 69.9% **SOUTH AMERICA**



21,221

EUROPE



5,135 _{5.3%} **OTHERS**

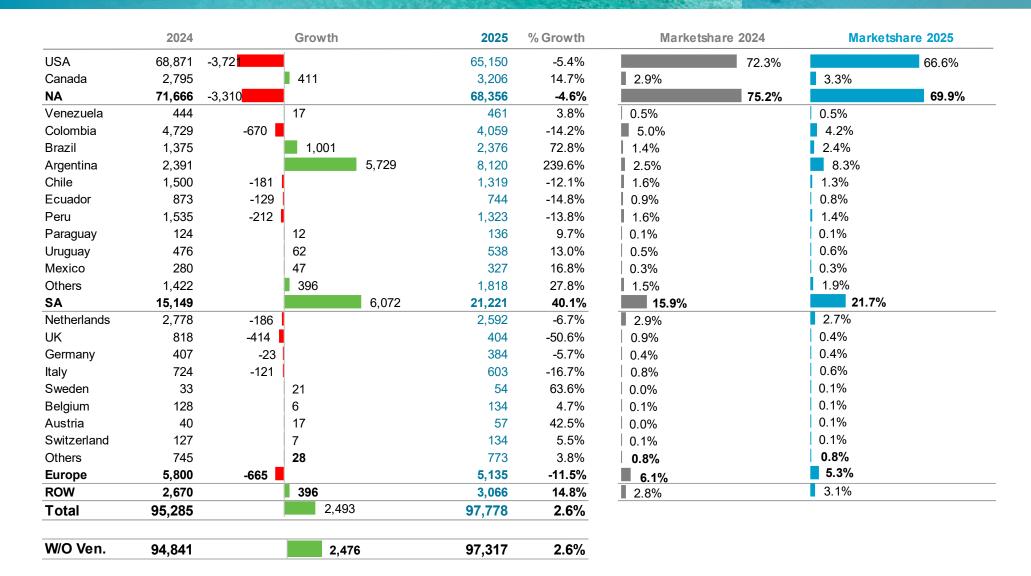


3,066

TOTAL ARRIVALS

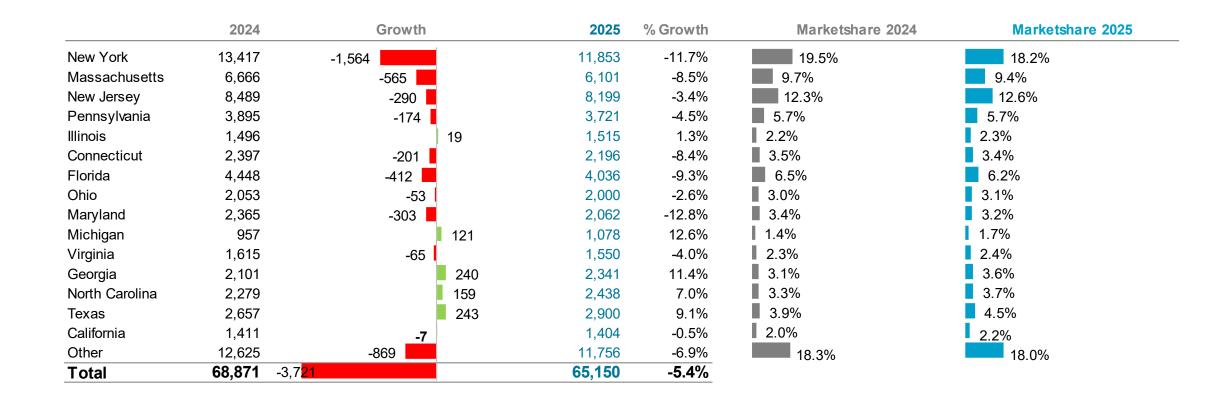
97,778

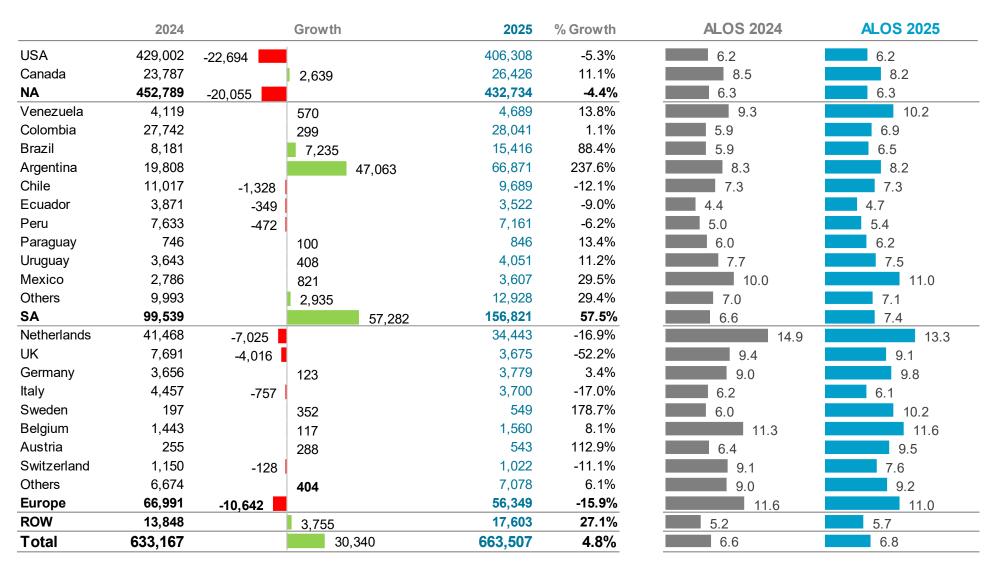
2.6%
GROWTH



65,150 ARRIVALS

-5.4%
GROWTH





33.3% GROWTH

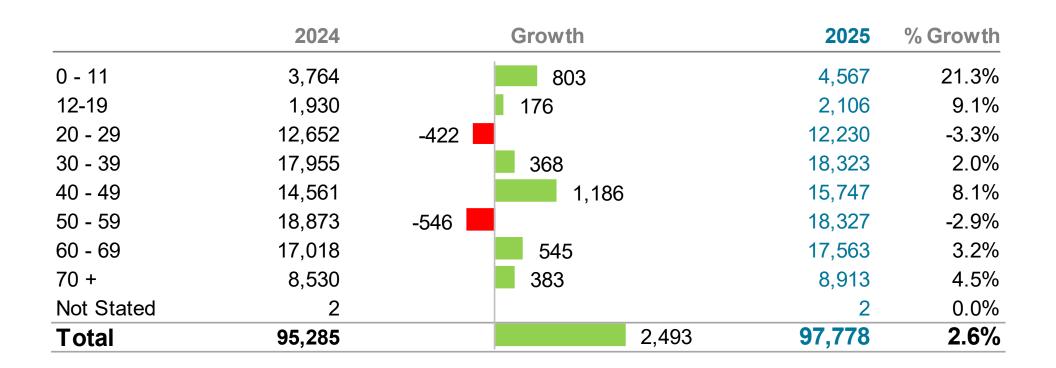
ARRIVALS BY ACCOMMODATION

	2024	Growth		2025	% Growth	Marketshare 2024	Marketshare 2025
EP	22,857		2,002	24,859	8.8%	24.0%	25.4%
All Inclusive	17,550	-558		16,992	-3.2%	18.4%	17.4%
Timeshare	25,477	-2,098		23,379	-8.2%	26.7%	23.9%
Others	29,401		3,147	32,548	10.7%	30.9%	33.3%
Total	95,285		2,493	97,778	2.6%		

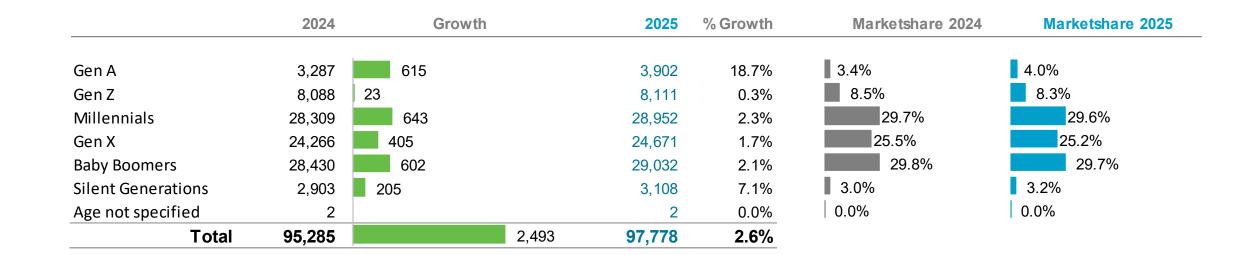
NIGHTS BY ACCOMMODATION

	2024		Growth	2025	% Growth	Marketshare 2024	Marketshare 2025
EP	123,666		12,535	136,201	10.1%	19.5%	20.5%
All Inclusive	102,207	-3,271		98,936	-3.2%	16.1%	14.9%
Timeshare	191,305	-11,648		179,657	-6.1%	30.2%	27.1%
Others	215,989		32,724	248,713	15.2%	34.1%	37.5%
Total	633,167		30,340	663,507	4.8%		

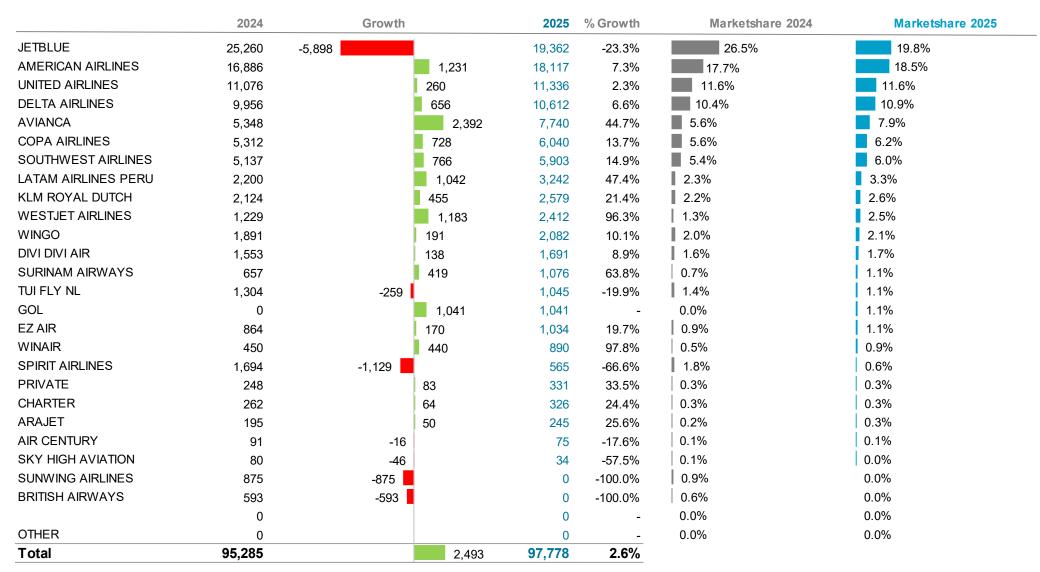
Note: The European Plan, sometimes abbreviated as EP in hotel listings, indicates that the quoted rate is strictly for lodging and does not include any meals.



2.6%
GROWTH



2.6%
GROWTH

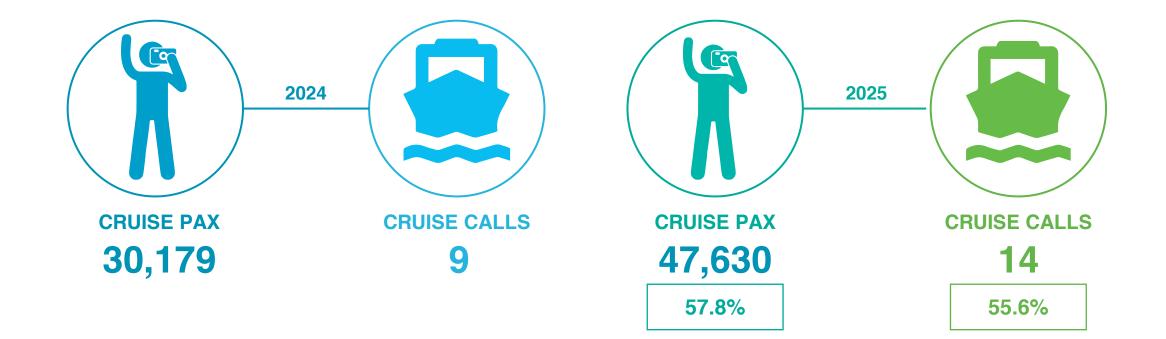


City	APO Code	SEPT'25	Mkt Share	SEPT '24	Mkt Share	25 vs 24
Newark	EWR	13,167	13.5%	13,220	13.9%	-0.4%
JFK NY	JFK	12,952	13.2%	16,472	17.3%	-21.4%
Miami	MIA	9,363	9.6%	9,095	9.5%	2.9%
Bogota	BOG	8,713	8.9%	6,302	6.6%	38.3%
Boston	BOS	8,286	8.5%	9,542	10.0%	-13.2%
Charlotte	CLT	7,892	8.1%	6,981	7.3%	13.0%
Panama City	PTY	6,090	6.2%	5,312	5.6%	14.6%
Atlanta	ATL	5,527	5.7%	5,130	5.4%	7.7%
Orlando	MCO	4,705	4.8%	3,784	4.0%	24.3%
Amsterdam	AMS	3,624	3.7%	3,412	3.6%	6.2%
Lima, Peru	LIM	3,242	3.3%	2,200	2.3%	47.4%
Curacao	CUR	2,933	3.0%	2,594	2.7%	13.1%
Toronto	YYZ	2,412	2.5%	2,104	2.2%	14.6%
Baltimore	BWI	1,204	1.2%	1,353	1.4%	-11.0%
Medellin	MDE	1,120	1.1%	938	1.0%	19.4%
Johan A. Pengel Int Airport, Suriname	PBM	1,076	1.1%	603	0.6%	78.4%
Sao Paolo	GRU	1,041	1.1%	0	0.0%	
Sint Maarten	SXM	895	0.9%	452	0.5%	98.0%
Philadelphia	PHL	888	0.9%	884	0.9%	0.5%
G.Bush DC	IAD	738	0.8%	1,066	1.1%	-30.8%
Houston International	IAH	647	0.7%	755	0.8%	-14.3%
Fort Lauderdale	FLL	569	0.6%	1,707	1.8%	-66.7%
Las Americas Int. Airport, Sto Dgo	SDQ	295	0.3%	263	0.3%	12.2%
Bonaire, Flamingo Int. Airport	BON	182	0.2%	143	0.2%	27.3%
Colombia, Rafael Nuñez Int. Airport	CTG	58	0.1%	0	0.0%	_
	Others	159	0.2%	973	1.0%	-83.7%
Total		97,778	100.0%	95,285	100.0%	2.6%





CRUISE SEPTEMBER 2025/2024



ABSOLUTE GROWTH PAX SEPTEMBER

17,45157.8%

ABSOLUTE GROWTH CALLS SEPTEMBER

5 55.6%





SATISFACTION GUEST

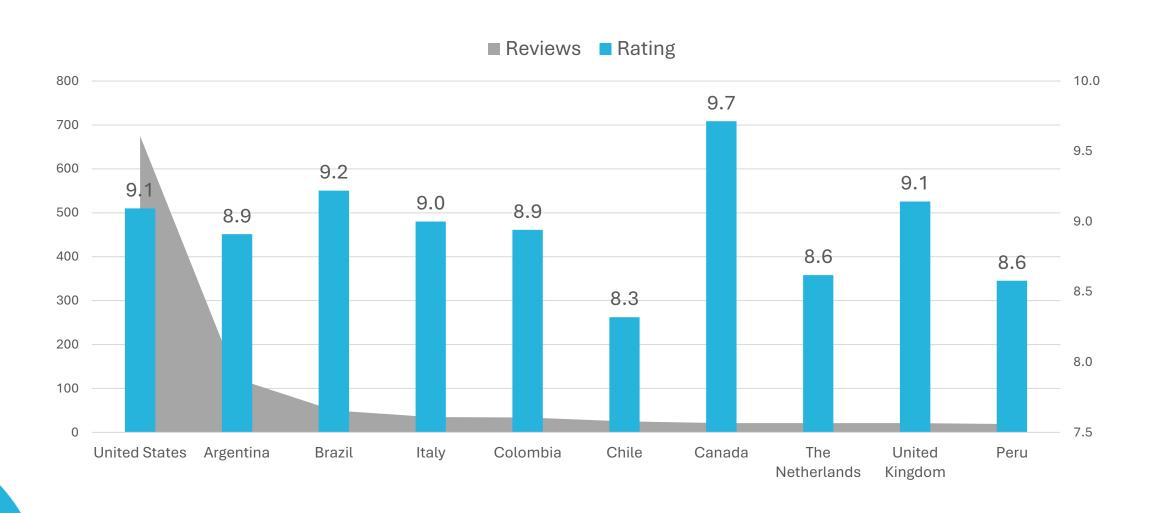
GUEST EXPERIENCE INDEX (GEI)

Monthly results



GEI SEPTEMBER 2025

Results by market



GEI SEPTEMBER 2025

Results by Category







VACATIONS RENTALS

Transparent

INTRODUCTION

- In 2023, A.T.A. started working with Lighthouse, formerly Transparent Insights. Lighthouse tracks short-term rentals at the property level through their dashboard.
- With Lighthouse, A.T.A. is able to do the following:
 - Measure the economic impact of short-term rental, track (ADR) and occupancy and analyse the booking window.
 - The above data points are also forward-looking making it possible to make demand and revenue predictions based on the current status of property calendars and advertised rates.
 - Track visitors' origin and accommodation size.
 - The dashboard also provides the ability to make a direct comparison with similar, contrasting, or competing markets to compare data on occupancy rates, ADR, and booking window.



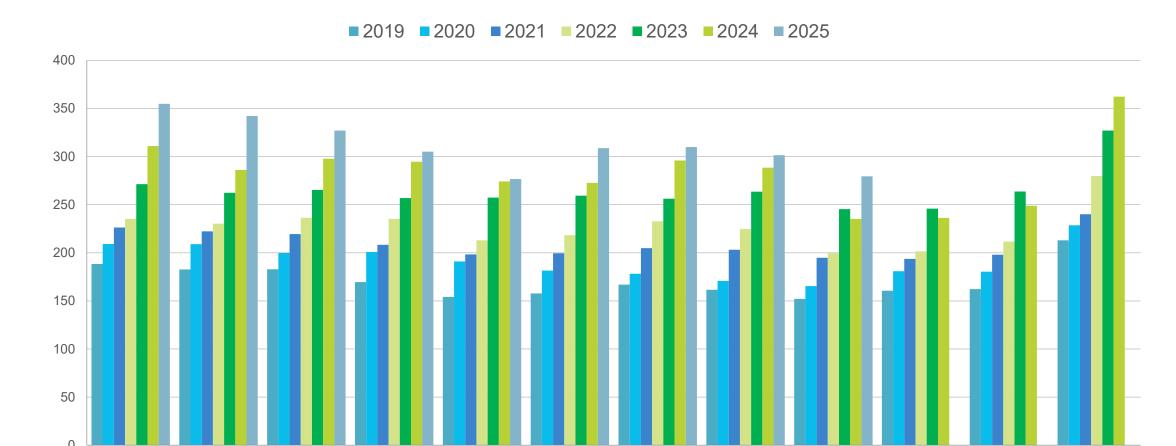
OCCUPANCY

SEPT 2024 Occupancy: 47% | SEPT 2025 Occupancy: 52%



ADR

SEPT 2024 ADR: \$235 | SEPT 2025 ADR: \$280



June

July

Aug

Sept

Oct

Nov

Dec

Jan

Feb

March

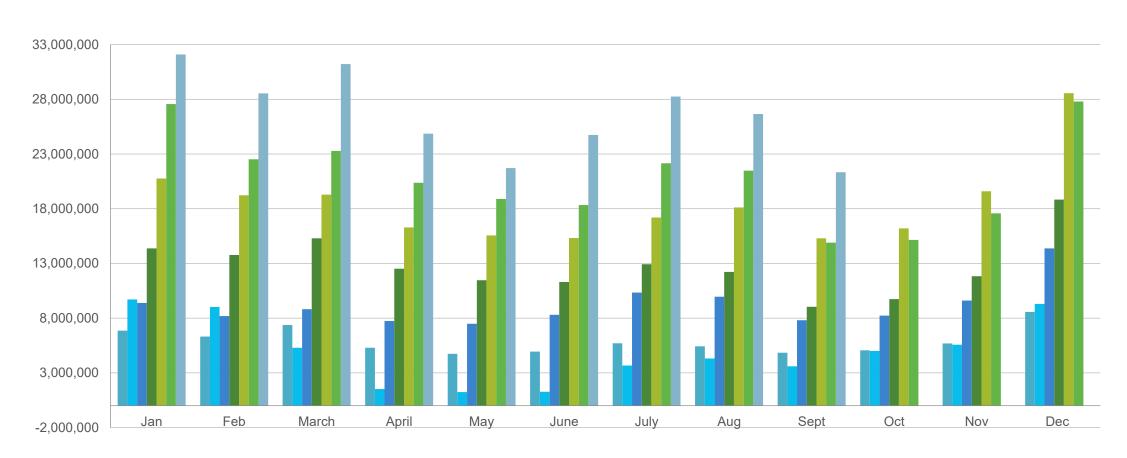
April

May

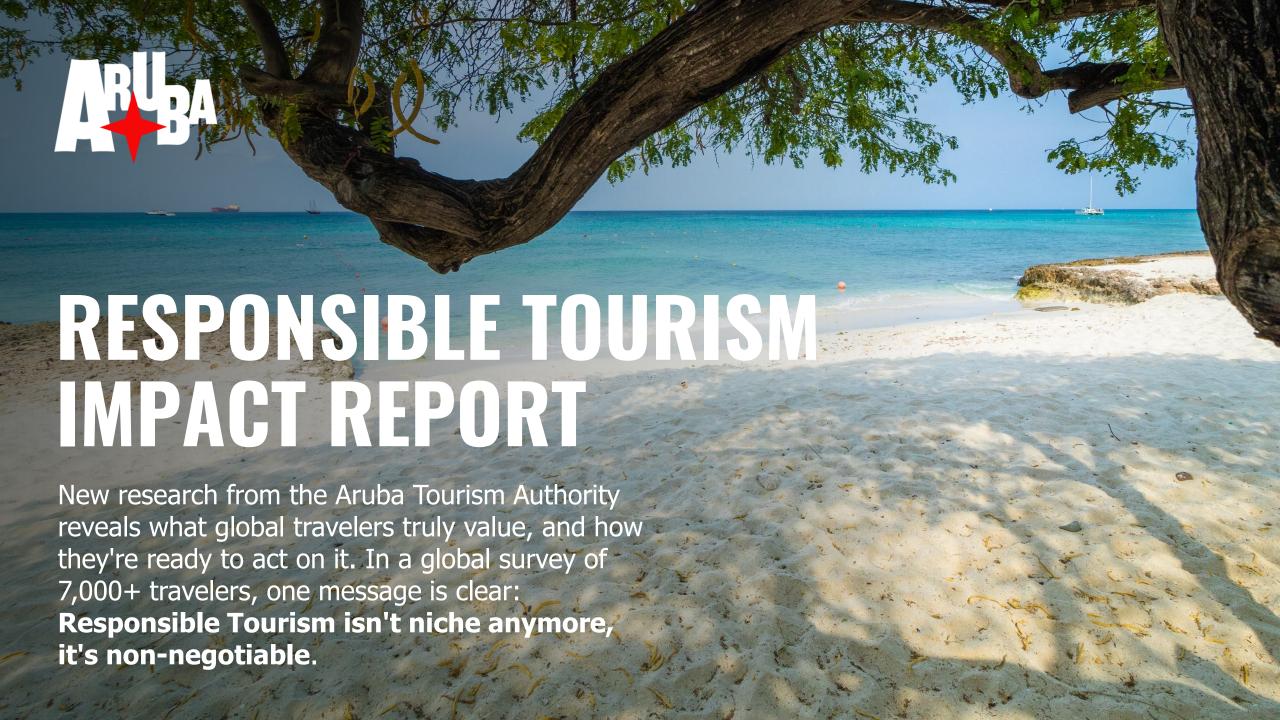
REVENUE

Total Revenue YTD Sept 2024: USD\$ 189,507,413 | Total Revenue YTD Sept 2025: USD\$ 239,410,380













Takeaways That Redefine the Travel Landscape

Responsible travel is not niche, it's non-negotiable

96% of global travelers say Responsible tourism is important.

Consumers expect their travel to uplift places, not just avoid harm.

Boomers are the unexpected champions, and Gen Z is changing the rules

Boomers lead on footprint reduction and local support.

Gen Z drives advocacy, treating responsible travel as something to do and share.

Islands are the front line, and travelers know it

74% say rising seas and extreme weather threaten island destinations.

Places like Aruba are at risk, and they're demanding action

The future of luxury is local

34% of luxury travelers say impact defines luxury today.

High-end travelers expect premium experiences **and** certified environmental and

Travelers want to give back, but the industry is failing them

73% want to make a positive impact, **but only 23%** feel they've been guided to do so.

This is the moment for leadership.

Sustainability is a selling point

Access to nature, culture, and community-based lodging are top destination drivers, signaling that sustainability is a decision-maker.



Responsible Travel is Now the Expectation

Travelers are no longer passive guests, they want their presence to matter.

IT'S IMPORTANT

96%

Say responsible tourism is **important**

IT'S PURPOSEFUL

80%

Say tourism should improve the lives of locals

80%

Say local communities should have a voice in shaping how tourism happens

I want to travel more intentionally and seek out authentic experiences that benefit locals as well as the destination."

FEMALE, GEN Z, COLOMBIA



Global travelers recognize that island destinations like Aruba are especially vulnerable to climate change, and they're calling for urgent environmental leadership.

CLIMATE CONCERN

74%

Agree that rising seas and extreme weather put islands at risk

71%

Say coral reef loss is affecting coastal tourism

67%

Climate change is shifting where and when people travel

CLIMATE ACTION

89%

want leaders to prioritize **protecting wildlife**

87%

want them to prioritize **ecosystems**



The intent is strong, but the infrastructure isn't. This is a call for leadership that ATA can answer.

TO PROTECT AND SUPPORT DESTINATIONS AND COMMUNITIES:

97%

Are willing to engage in at least 1 action to help

MOST COMMON ACTIONS

55%

46%

46%

Would reduce their resource use

Would choose **locally owned** hotels, rentals, or guest houses

Would choose tours led by or that **benefit locals**

BUT

77%

Feel they have not received enough guidance from the industry on how to travel responsibly

how
to make a positive
impact when
traveling



ARUBA

Travelers Choose

Destinations That Align With Their Values

Destination must-haves include access to nature, local businesses, and cultural immersion. And most prefer locally owned, community-based accommodations.

56%



Prefer a locally owned, community-based stay over a resort

Top-ranked across generations

TOP FACTORS WHEN CHOOSING A DESTINATION

NATURE

66%



Access to natural beauty or preserved natural areas

Top-ranked across generations

LOCAL ACCESS

65%



Access to locally owned restaurants, shops, and markets

CULTURE

59%



Opportunities to engage with local cultures and traditions

Motivated to Help

Travelers Want To 'Do More Good'

Travelers are ready to take action that benefits people and the planet. The appetite is real, and it signals a shift: responsible choices are becoming part of what defines a great travel experience.

WILLINGNESS TO GIVE BACK

78%

Are **willing to pay more** for travel that benefits communities or eco-systems

ACTIVE PARTICIPATION

37%

Would **advocate** for responsible travel by sharing tips or stories

34%

Would **pay** an environmental or conservation fee

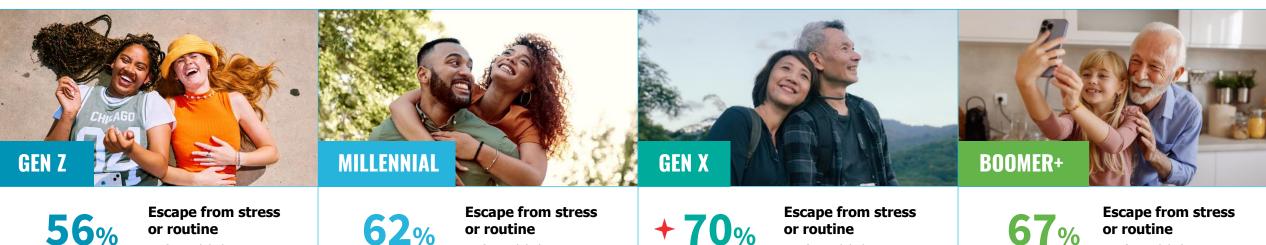
33%

Would **volunteer** during their trip



Which of the following feelings do you seek when you are traveling?

Denotes largest increases from Global



56%

+ 52%

or routine

-8 from global

Adventure or thrill

+7 from global

Freedom and 48% spontaneity

-4 from global

62%

Escape from stress or routine

-2 from global

+52%

Adventure or thrill

+7 from global

Freedom and spontaneity +0 from global

55%

53%

Escape from stress or routine

+6 from global

Freedom & spontaneity

+2 from global

Connection with people & local culture

+2 from global

Escape from stress or routine

+3 from global

62%

Connection with people & local culture

+11 from global

Freedom & spontaneity

+2 from global

Methodology



	Ш	
W		

WHERE

HOW MANY*

HOW & WHEN



GLOBAL TRAVELERS







ONLINE SURVEY

Consumers who have traveled internationally in the last year

U.S. English
U.K. English
Brazil Portuguese
Canada English, French
Colombia Spanish
Australia English
Netherlands Dutch

n = 1,001 n = 1,012 n = 1,002 n = 1,004 n = 1,007 n = 1,000

n = 1,007

Fielding

July 24, 2025 – August 8, 2025

OVERALL MOE**

+/- 1% at the 95% Confidence Level

^{*} All markets have been weighted equally in reporting the global statistics

^{**} Margin of Erro



MASHA DANKI Thank You

For any questions related to the report and/or additional information requests, please contact Melanie Evans Kelly, Manager Strategy, Research, and Planning at m.kelly@aruba.com

Or visit our website www.ata.aw



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